

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2022

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the transition period from to



Commission file number 000-56132

GREEN THUMB INDUSTRIES INC.

(Exact name of registrant as specified in its charter)

British Columbia
(State or other jurisdiction of
incorporation or organization)

325 West Huron Street,
Suite 700 Chicago, Illinois
(Address of principal executive offices)

98-1437430
(I.R.S. employer
identification no.)

60654
(zip code)

Registrant's telephone number, including area code - (312) 471-6720

Securities registered pursuant to Section 12(g) of the Act:

Subordinate Voting Shares
Multiple Voting Shares
Super Voting Shares
(Title of each Class)

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 day. Yes No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	<input checked="" type="checkbox"/>	Accelerated filer	<input type="checkbox"/>
Non-accelerated filer	<input type="checkbox"/>	Smaller reporting company	<input type="checkbox"/>
Emerging growth company	<input type="checkbox"/>		

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes No

As of August 1, 2022, there were 207,181,101 shares of the registrant's Subordinate Voting Shares, 3,853,100 shares of the registrant's Multiple Voting Shares (on an as converted basis) and 25,169,000 shares of the registrant's Super Voting Shares (on an as converted basis).

GREEN THUMB INDUSTRIES INC.
QUARTERLY REPORT ON FORM 10-Q
FOR THE QUARTERLY PERIOD ENDED June 30, 2022

TABLE OF CONTENTS

**FINANCIAL
INFORMATION**

	Page
Part I	
<u>ITEM 1:</u> Unaudited Interim Condensed Consolidated Balance Sheets as of June 30, 2022 and December 31, 2021	4
Unaudited Interim Condensed Consolidated Statements of Operations for the three and six months ended June 30, 2022 and 2021	5
Unaudited Interim Condensed Consolidated Statements of Changes in Shareholders' Equity for the three and six months ended June 30, 2022 and 2021	6
Unaudited Interim Condensed Consolidated Statements of Cash Flows for the six months ended June 30, 2022 and 2021	8
Notes to Unaudited Interim Condensed Consolidated Financial Statements	10
<u>ITEM 2:</u> Management's Discussion and Analysis of Financial Condition and Results of Operations	33
<u>ITEM 3:</u> Quantitative and Qualitative Disclosure About Market Risk	42
<u>ITEM 4:</u> Controls and Procedures	42

Part II

**OTHER
INFORMATION**

<u>ITEM 1:</u> Legal Proceedings	43
<u>ITEM 1a:</u> Risk Factors	43
<u>ITEM 2:</u> Sale of Unregistered Securities	43
<u>ITEM 3:</u> Defaults Upon Senior Securities	43
<u>ITEM 4:</u> Mine Safety Disclosure	43
<u>ITEM 5:</u> Other Information	43
<u>ITEM 6:</u> Exhibits	44
<u>Signatures</u>	45

Use of Names

In this Quarterly Report on Form 10-Q, unless the context otherwise requires, the terms “we,” “us,” “our,” “Company,” “Corporation” or “Green Thumb” refer to Green Thumb Industries Inc. together with its wholly-owned subsidiaries.

Currency

Unless otherwise indicated, all references to “\$” or “US\$” in this document refer to United States dollars, and all references to “C\$” refer to Canadian dollars.

Disclosure Regarding Forward-Looking Statements

This Quarterly Report on Form 10-Q contains statements that we believe are, or may be considered to be, “forward-looking statements.” All statements other than statements of historical fact included in this document regarding the prospects of our industry or our prospects, plans, financial position or business strategy may constitute forward-looking statements. In addition, forward-looking statements generally can be identified by the use of forward-looking words such as “may,” “will,” “expect,” “intend,” “estimate,” “foresee,” “project,” “anticipate,” “believe,” “plan,” “forecast,” “continue” or “could” or the negative of these terms or variations of them or similar terms or expressions of similar meaning. Furthermore, forward-looking statements may be included in various filings that we make with the Securities and Exchange Commission (the “SEC”), and in press releases or oral statements made by or with the approval of one of our authorized executive officers. Although we believe that the expectations reflected in these forward-looking statements are reasonable, we cannot assure you that these expectations will prove to be correct. These forward-looking statements are subject to certain known and unknown risks and uncertainties, as well as assumptions that could cause actual results to differ materially from those reflected in these forward-looking statements. These known and unknown risks include, without limitation: cannabis remains illegal under U.S. federal law, and enforcement of cannabis laws could change; the Company may be subject to action by the U.S. federal government; state regulation of cannabis is uncertain; the Company may be subject to heightened scrutiny by Canadian regulatory authorities; the Company may face limitations on ownership of cannabis licenses; the Company may become subject to U.S. Food and Drug Administration or the U.S. Bureau of Alcohol, Tobacco Firearms and Explosives regulation; cannabis businesses are subject to applicable anti-money laundering laws and regulations and have restricted access to banking and other financial services; the Company may face difficulties acquiring additional financing; the Company lacks access to U.S. bankruptcy protections; the Company operates in a highly regulated sector and may not always succeed in complying fully with applicable regulatory requirements in all jurisdictions where the Company carries on business; the Company may face difficulties in enforcing its contracts; the Company has limited trademark protection; cannabis businesses are subject to unfavorable tax treatment; cannabis businesses may be subject to civil asset forfeiture; the Company is subject to proceeds of crime statutes; the Company faces exposure to fraudulent or illegal activity; the Company’s use of joint ventures may expose it to risks associated with jointly owned investments; the Company faces risks due to industry immaturity or limited comparable, competitive or established industry best practices; the Company faces risks related to its products; the Company is dependent on the popularity of and consumer acceptance of the Company’s brand portfolio; the Company’s business is subject to the risks inherent in agricultural operations; the Company may be adversely impacted by rising or volatile energy costs; the Company faces risks related to its information technology systems and potential cyber-attacks and security breaches; the Company faces an inherent risk of product liability or similar claims; the Company’s products may be subject to product recalls; the Company may face unfavorable publicity or consumer perception; the Company’s voting control is concentrated; the Company’s capital structure and voting control may cause unpredictability; issuances of substantial amounts of Super Voting Shares, Multiple Voting Shares or Subordinate Voting Shares may result in dilution; and the Company is governed by corporate laws in British Columbia, Canada which in some cases have a different effect on shareholders than the corporate laws in Delaware, United States. Further information on these and other potential factors that could affect the Company’s business and financial condition and the results of operations are included in the “Risk Factors” section of the Company’s Annual Report on Form 10-K for the year ended December 31, 2021, and elsewhere in the Company’s filings with the SEC, which are available on the SEC’s website or at <https://investors.gtigrows.com>. Readers are cautioned not to place undue reliance on any forward-looking statements contained in this document, which reflect management’s opinions only as of the date hereof. Except as required by law, we undertake no obligation to revise or publicly release the results of any revision to any forward-looking statements. You are advised, however, to consult any additional disclosures we make in our reports to the SEC. All subsequent written and oral forward-looking statements attributable to us or persons acting on our behalf are expressly qualified in their entirety by the cautionary statements contained in this document.

Green Thumb Industries Inc.
Unaudited Interim Condensed Consolidated Balance Sheets
As of June 30, 2022 and December 31, 2021
(Amounts Expressed in United States Dollars)

	June 30, 2022	December 31, 2021 <i>(Audited)</i>
	(in thousands)	
ASSETS		
Current Assets:		
Cash and Cash Equivalents	\$ 145,277	\$ 230,420
Accounts Receivable	25,683	22,099
Inventories	123,245	95,471
Prepaid Expenses	11,535	11,175
Other Current Assets	5,786	5,065
Total Current Assets	311,526	364,230
Property and Equipment, Net	467,252	409,074
Right of Use Assets, Net	244,269	176,327
Investments	81,783	94,902
Investments in Associates	27,474	30,337
Intangible Assets, Net	659,595	675,491
Goodwill	641,718	632,849
Deposits and Other Assets	2,786	2,641
TOTAL ASSETS	\$ 2,436,403	\$ 2,385,851
LIABILITIES AND SHAREHOLDERS' EQUITY		
LIABILITIES		
Current Liabilities:		
Accounts Payable	\$ 19,875	\$ 14,086
Accrued Liabilities	75,782	84,724
Acquisition Consideration Payable	—	31,732
Compensation Payable	7,856	12,022
Current Portion of Notes Payable	1,002	783
Current Portion of Lease Liabilities	10,011	9,221
Contingent Consideration Payable	10,947	50,284
Income Tax Payable	6,500	1,527
Total Current Liabilities	131,973	204,379
Long-Term Liabilities:		
Lease Liabilities, Net of Current Portion	249,149	182,539
Notes Payable, Net of Current Portion and Debt Discount	252,429	239,151
Contingent Consideration Payable	29,847	33,581
Warrant Liability	3,105	24,877
Deferred Income Taxes	81,846	81,846
TOTAL LIABILITIES	748,349	766,373
COMMITMENTS AND CONTINGENCIES		
SHAREHOLDERS' EQUITY		
Subordinate Voting Shares (Shares Authorized, Issued and Outstanding at June 30, 2022: Unlimited, 203,733,065, and 203,733,065, respectively, at December 31, 2021: Unlimited, 201,768,312, and 201,768,312, respectively)		
	—	—
Multiple Voting Shares (Shares Authorized, Issued and Outstanding at June 30, 2022: Unlimited, 38,531 and 38,531, respectively, at December 31, 2021: Unlimited, 38,531 and 38,531, respectively)		
	—	—
Super Voting Shares (Shares Authorized, Issued and Outstanding at June 30, 2022: Unlimited, 280,031 and 280,031, respectively, at December 31, 2021: Unlimited, 285,031 and 285,031, respectively)		
	—	—
Share Capital	1,659,000	1,633,672
Contributed Surplus	9,165	21,245
Deferred Share Issuances	36,262	36,262
Accumulated Deficit	(16,687)	(70,063)
Equity of Green Thumb Industries Inc.	1,687,740	1,621,116
Noncontrolling interests	314	(1,638)
TOTAL SHAREHOLDERS' EQUITY	1,688,054	1,619,478
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	\$ 2,436,403	\$ 2,385,851

The accompanying notes are an integral part of these unaudited interim condensed consolidated financial statements

Green Thumb Industries Inc.
Unaudited Interim Condensed Consolidated Statements of Operations
Three and Six Months Ended June 30, 2022 and 2021
(Amounts Expressed in United States Dollars, Except Share Amounts)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2022	2021	2022	2021
	(in thousands)		(in thousands)	
Revenues, net of discounts	\$ 254,311	\$ 221,872	\$ 496,911	\$ 416,302
Cost of Goods Sold, net	(128,513)	(98,961)	(248,173)	(182,526)
Gross Profit	125,798	122,911	248,738	233,776
Expenses:				
Selling, General, and Administrative	63,535	72,056	131,923	131,387
Total Expenses	63,535	72,056	131,923	131,387
Income From Operations	62,263	50,855	116,815	102,389
Other Income (Expense):				
Other Income (Expense), net	5,583	6,830	17,018	1,680
Interest Income, net	624	296	1,524	346
Interest Expense, net	(5,399)	(4,680)	(11,469)	(8,803)
Total Other Income (Expense)	808	2,446	7,073	(6,777)
Income Before Provision for Income Taxes And Non-Controlling Interest	63,071	53,301	123,888	95,612
Provision For Income Taxes	38,340	30,027	69,471	60,883
Net Income Before Non-Controlling Interest	24,731	23,274	54,417	34,729
Net Income Attributable to Non-Controlling Interest	294	1,223	1,041	2,309
Net Income Attributable To Green Thumb Industries Inc.	\$ 24,437	\$ 22,051	\$ 53,376	\$ 32,420
Net Income per share - basic	\$ 0.11	\$ 0.10	\$ 0.23	\$ 0.15
Net Income per share - diluted	\$ 0.10	\$ 0.10	\$ 0.22	\$ 0.15
Weighted average number of shares outstanding - basic	236,783,625	220,323,622	236,313,896	218,276,376
Weighted average number of shares outstanding - diluted	237,762,903	224,843,155	237,869,300	222,927,120

The accompanying notes are an integral part of these unaudited interim condensed consolidated financial statements

Green Thumb Industries Inc.
Unaudited Interim Condensed Consolidated Statements of Changes in Shareholders' Equity
Three and Six Months Ended June 30, 2022 and 2021
(Amounts Expressed in United States Dollars)

	Share Capital	Contributed Surplus (Deficit)	Deferred Share Issuance	Accumulated Earnings (Deficit)	Non- Controlling Interest	Total
	(in thousands)					
Balance, April 1, 2021	\$ 1,236,988	\$ (2,788)	\$ 752	\$ (135,130)	\$ 2,948	\$ 1,102,770
Issuance of shares under business combinations and investments	56,755	—	—	—	—	56,755
Issuance of deferred shares	—	—	7,814	—	—	7,814
Exercise of options, RSUs and warrants	15,316	(11,984)	—	—	—	3,332
Stock-based compensation	—	5,672	—	—	—	5,672
Warrants and shares issued in association with note payable	271	22,259	—	—	—	22,530
Shares issued for settlement of business obligation	7,135	—	—	—	—	7,135
Distributions to limited liability company unit holders	—	—	—	—	(125)	(125)
Net income	—	—	—	22,051	1,223	23,274
Balance, June 30, 2021	<u>\$ 1,316,465</u>	<u>\$ 13,159</u>	<u>\$ 8,566</u>	<u>\$ (113,079)</u>	<u>\$ 4,046</u>	<u>\$ 1,229,157</u>
Balance, January 1, 2021	<u>\$ 1,048,640</u>	<u>\$ 4,893</u>	<u>\$ 2,587</u>	<u>\$ (145,499)</u>	<u>\$ 3,537</u>	<u>\$ 914,158</u>
Issuance of shares under business combinations and investments	57,793	(38)	—	—	—	57,755
Shares issued as contingent consideration	12,673	—	—	—	—	12,673
Issuance of deferred shares	—	—	7,814	—	—	7,814
Distribution of deferred shares	1,826	—	(1,835)	—	—	(9)
Issuance of registered shares pursuant to Form S-1	155,803	(305)	—	—	—	155,498
Exercise of options, RSUs and warrants	32,324	(23,353)	—	—	—	8,971
Stock-based compensation	—	9,703	—	—	—	9,703
Warrants and shares issued in association with note payable	271	22,259	—	—	—	22,530
Shares issued for settlement of business obligation	7,135	—	—	—	—	7,135
Distributions to limited liability company unit holders	—	—	—	—	(1,800)	(1,800)
Net income	—	—	—	32,420	2,309	34,729
Balance, June 30, 2021	<u>\$ 1,316,465</u>	<u>\$ 13,159</u>	<u>\$ 8,566</u>	<u>\$ (113,079)</u>	<u>\$ 4,046</u>	<u>\$ 1,229,157</u>

The accompanying notes are an integral part of these unaudited interim condensed consolidated financial statements

Green Thumb Industries Inc.
Unaudited Interim Condensed Consolidated Statements of Changes in Shareholders' Equity
Three and Six Months Ended June 30, 2022 and 2021
(Amounts Expressed in United States Dollars)

	Share Capital	Contributed Surplus (Deficit)	Deferred Share Issuance	Accumulated Earnings (Deficit)	Non- Controlling Interest	Total
	(in thousands)					
Balance, April 1, 2022	\$ 1,653,703	\$ 5,966	\$ 36,262	\$ (41,124)	\$ 154	\$ 1,654,961
Exercise of options, RSUs and warrants	4,393	(3,730)	—	—	—	663
Stock-based compensation	—	6,833	—	—	—	6,833
Shares issued for settlement of business obligation	904	96	—	—	—	1,000
Distributions to limited liability company unit holders	—	—	—	—	(134)	(134)
Net income	—	—	—	24,437	294	24,731
Balance, June 30, 2022	<u>\$ 1,659,000</u>	<u>\$ 9,165</u>	<u>\$ 36,262</u>	<u>\$ (16,687)</u>	<u>\$ 314</u>	<u>\$ 1,688,054</u>
Balance, January 1, 2022	\$ 1,633,672	\$ 21,245	\$ 36,262	\$ (70,063)	\$ (1,638)	\$ 1,619,478
Noncontrolling interests adjustment for change in ownership	2,379	(17,735)	—	—	15,356	—
Issuance of shares under business combinations and investments	1,406	—	—	—	—	1,406
Shares issued as contingent consideration	13,111	—	—	—	—	13,111
Exercise of options, RSUs and warrants	7,528	(5,925)	—	—	—	1,603
Shares issued for settlement of business obligation	904	96	—	—	—	1,000
Stock-based compensation	—	11,484	—	—	—	11,484
Distributions to limited liability company unit holders	—	—	—	—	(14,445)	(14,445)
Net income	—	—	—	53,376	1,041	54,417
Balance, June 30, 2022	<u>\$ 1,659,000</u>	<u>\$ 9,165</u>	<u>\$ 36,262</u>	<u>\$ (16,687)</u>	<u>\$ 314</u>	<u>\$ 1,688,054</u>

The accompanying notes are an integral part of these unaudited interim condensed consolidated financial statements

Green Thumb Industries Inc.
Unaudited Interim Condensed Consolidated Statements of Cash Flows
Six Months Ended June 30, 2022 and 2021
(Amounts Expressed in United States Dollars)

	Six Months Ended June 30,	
	2022	2021
	(in thousands)	
CASH FLOW FROM OPERATING ACTIVITIES		
Net income attributable to Green Thumb Industries Inc.	\$ 53,376	\$ 32,420
Net income attributable to non-controlling interest	1,041	2,309
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	47,188	30,066
Amortization of operating lease assets	20,022	16,028
Loss on extinguishment of debt	—	9,882
Loss on disposal of property and equipment	100	64
Loss (earnings) on equity method investment	1,941	(1,646)
Gain from lease modification	(3,330)	—
Bad debt expense	24	6
Deferred income taxes	—	1,042
Stock-based compensation	11,484	9,703
Decrease (increase) in fair value of investments	3,201	(18,754)
Interest on contingent consideration payable and acquisition liabilities	2,018	—
(Decrease) increase in fair value of contingent consideration	(31,978)	413
(Decrease) increase in fair value of warrants	(21,772)	8,011
Shares issued for settlement of business obligation	1,000	7,135
Amortization of debt discount	4,559	2,764
Changes in operating assets and liabilities:		
Accounts receivable	(3,976)	(2,793)
Inventories	(27,361)	(10,373)
Prepaid expenses and other current assets	(996)	(6,303)
Deposits and other assets	(147)	(1,398)
Accounts payable	5,779	(6,074)
Accrued liabilities	(9,998)	3,995
Operating lease liabilities	(17,234)	(12,586)
Income tax payable	4,973	(15,614)
NET CASH PROVIDED BY OPERATING ACTIVITIES	39,914	48,297
CASH FLOW FROM INVESTING ACTIVITIES		
Purchases of property and equipment	(71,131)	(44,157)
Proceeds from disposal of property and equipment	32	60
Investments in securities	(5,453)	(18,136)
Proceeds from sale of investments	1,243	18,417
Settlement of acquisition consideration payable	(31,732)	—
Purchase of businesses, net of cash acquired	(7,255)	233
NET CASH USED IN INVESTING ACTIVITIES	(114,296)	(43,583)
CASH FLOW FROM FINANCING ACTIVITIES		
Distributions to third parties and limited liability company unit holders	(14,445)	(1,800)
Contributions from unconsolidated subsidiaries	550	350
Net proceeds from issuance of registered shares pursuant to Form S-1	—	155,498
Proceeds from exercise of options and warrants	1,603	8,971
Proceeds from issuance of notes payable	2,102	175,500
Principal repayment of notes payable	(571)	(64,602)
Prepayment penalty and other costs associated with refinancing	—	(3,200)
NET CASH (USED IN) PROVIDED BY FINANCING ACTIVITIES	(10,761)	270,717
CASH, CASH EQUIVALENTS AND RESTRICTED CASH:		
NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS AND RESTRICTED CASH	(85,143)	275,431
CASH, CASH EQUIVALENTS AND RESTRICTED CASH BEGINNING OF PERIOD	230,420	83,758
CASH, CASH EQUIVALENTS AND RESTRICTED CASH END OF PERIOD	\$ 145,277	\$ 359,189

The accompanying notes are an integral part of these unaudited interim condensed consolidated financial statements

Green Thumb Industries Inc.
Unaudited Interim Condensed Consolidated Statements of Cash Flows
Six Months Ended June 30, 2022 and 2021
(Amounts Expressed in United States Dollars)

	Six Months Ended June 30,	
	2022	2021
	(in thousands)	
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION		
Interest paid	\$ 9,028	\$ 6,825
NONCASH INVESTING AND FINANCING ACTIVITIES		
Accrued capital expenditures	\$ (3,761)	\$ 13,808
Noncash increase in right of use asset	\$ (69,821)	\$ (10,781)
Noncash increase in lease liability	\$ 69,821	\$ 10,781
Warrant issuance associated with note payable	\$ —	\$ 22,530
Shares issued for purchase of noncontrolling interest	\$ 2,379	\$ —
Issuance of shares associated with contingent consideration	\$ 13,111	\$ 12,673
Deferred share issuances	\$ —	\$ 7,814
Deferred share distributions	\$ —	\$ (1,835)
Issuance of shares under business combinations	\$ 1,406	\$ 57,755
Acquisitions		
Inventory	\$ 413	\$ 1,810
Accounts receivable	(370)	503
Prepaid expenses	72	118
Property and equipment	738	3,713
Right of use assets	743	12,267
Intangible assets	14,143	25,342
Goodwill	8,869	40,143
Deposits and other assets	12	350
Liabilities assumed	(466)	(1,093)
Lease liabilities	(743)	(12,267)
Noncontrolling interests	17,735	—
Equity interests issued	(3,785)	(64,569)
Fair value of previously held equity interest	(14,500)	—
Deferred cash	(250)	—
Deferred income taxes	—	(6,550)
Settlement of noncontrolling interests	(15,356)	—
	\$ 7,255	\$ (233)
ADDITIONAL SUPPLEMENTAL INFORMATION		
Decrease (increase) in fair value of investments	\$ 17,320	\$ (18,754)
Increase in fair value of equity method investments	(14,119)	—
TOTAL DECREASE (INCREASE) IN FAIR VALUE OF INVESTMENTS	\$ 3,201	\$ (18,754)

The accompanying notes are an integral part of these unaudited interim condensed consolidated financial statements

1. Overview and Basis of Presentation

(a) Description of Business

Green Thumb Industries Inc. (“Green Thumb” or the “Company”), a national cannabis consumer packaged goods company and retailer, promotes well-being through the power of cannabis while being committed to community and sustainable, profitable growth. Green Thumb owns, manufactures, and distributes a portfolio of cannabis consumer packaged goods brands including &Shine, Beboe, Dogwalkers, Dr. Solomon’s, Good Green, incredible, and RYTHM, to third-party Retail stores across the United States as well as to Green Thumb owned Retail cannabis stores. The Company also owns and operates Retail cannabis stores that include a rapidly growing national chain named RISE, which sell our products and third-party products. As of June 30, 2022, Green Thumb has operations in fifteen markets (California, Colorado, Connecticut, Florida, Illinois, Maryland, Massachusetts, Minnesota, Nevada, New Jersey, New York, Ohio, Pennsylvania, Rhode Island and Virginia), employs approximately 4,000 people and serves hundreds of thousands of patients and customers annually.

The Company’s registered office is located at 250 Howe Street, 20th Floor, Vancouver, British Columbia, V6C 3R8. The Company’s U.S. headquarters are at 325 W. Huron St., Suite 700, Chicago, IL 60654.

(b) Basis of Presentation

The accompanying unaudited interim condensed consolidated financial statements include the accounts of Green Thumb and have been prepared in accordance with accounting principles generally accepted in the United States (“GAAP”) for interim financial information and in accordance with the rules and regulations of the U.S. Securities & Exchange Commission (“SEC”). Accordingly, they do not include all of the information and footnotes required by GAAP for complete financial statements and, accordingly, certain information, footnotes and disclosures normally included in the annual financial statements, prepared in accordance with GAAP, have been condensed or omitted in accordance with SEC rules and regulations. The financial data presented herein should be read in conjunction with the audited consolidated financial statements and accompanying notes included in the Company’s Annual Report on Form 10-K for the year ended December 31, 2021, (the “2021 Form 10-K”). In the opinion of management, the financial data presented includes all adjustments necessary to present fairly the financial position, results of operations and cash flows for the interim periods presented. Certain previously reported amounts have been reclassified between line items to conform to the current period presentation. Results of interim periods should not be considered indicative of the results for the full year. These unaudited interim condensed consolidated financial statements include estimates and assumptions of management that affect the amounts reported in the unaudited interim condensed consolidated financial statements. Actual results could differ from these estimates.

(c) Significant Accounting Policies

There have been no changes to the Company’s significant accounting policies as described in Note 2 of the 2021 Form 10-K.

(d) Earnings per Share

Basic earnings per share is calculated using the treasury stock method, by dividing the net earnings attributable to shareholders by the weighted average number of common shares outstanding during each of the periods presented. Contingently issuable shares (including shares held in escrow) are not considered outstanding common shares and consequently are not included in the earnings per share calculation. Diluted earnings per share is calculated using the treasury stock method by adjusting the weighted average number of common shares outstanding to assume conversion of all dilutive potential common shares. The Company has three categories of potentially dilutive common share equivalents: restricted stock units, stock options and warrants. As of June 30, 2022, the Company had 6,036,849 options, 1,024,659 restricted stock units and 3,835,278 warrants outstanding. As of June 30, 2021, the Company had 5,819,363 options, 391,736 restricted stock units and 3,644,085 warrants outstanding.

1. Overview and Basis of Presentation *(Continued)*

(d) Earnings per Share *(Continued)*

In order to determine diluted earnings per share, it is assumed that any proceeds from the vesting of dilutive unvested restricted stock units, or exercise of unvested stock options and warrants would be used to repurchase common shares at the average market price during the period. Under the treasury stock method, the diluted earnings per share calculation excludes any potential conversion of stock options and convertible debt that would increase earnings per share or decrease loss per share. For the three months ended June 30, 2022, the computation of diluted earnings per share included 842,440 options, 34,451 restricted stock units and 102,387 warrants. For the six months ended June 30, 2022, the computation of diluted earnings per share included 1,310,817 options, 34,618 restricted stock units and 209,969 warrants. For the three months ended June 30, 2021, the computation of diluted earnings per share included 3,191,752 options, 234,042 restricted stock units and 1,093,739 warrants. For the six months ended June 30, 2021, the computation of diluted earnings per share included 3,279,087 options, 224,774 restricted stock units and 1,146,883 warrants. For the three and six months ended June 30, 2022, the weighted average number of anti-dilutive stock options excluded from the computation of diluted earnings per share were 1,643,117 and 1,400,582, respectively. For the three and six months ended June 30, 2021, the weighted average number of anti-dilutive stock options excluded from the computation of diluted earnings per share were 511,187 and 504,536, respectively.

(e) Recently Adopted Accounting Standards

In August 2020, the Financial Accounting Standards Board (“FASB”) issued Accounting Standards Update (“ASU”) 2020-06, Debt—Debt with Conversion and Other Options (Subtopic 470-20) and Derivatives and Hedging—Contracts in Entity’s Own Equity (Subtopic 815-40): Accounting for Convertible Instruments and Contracts in an Entity’s Own Equity, to improve financial reporting associated with accounting for convertible instruments and contracts in an entity’s own equity. The amendments in this update are effective for public business entities for fiscal years beginning after December 15, 2021, including interim periods within those fiscal years. The Company adopted ASU 2020-06 on January 1, 2022. The adoption of the standard did not have a material impact on the Company’s unaudited interim condensed consolidated financial statements.

(f) Recently Issued Accounting Standards

The Company reviews recently issued accounting standards on a quarterly basis and has determined there are no standards yet to be adopted which are relevant to the business for disclosure.

(g) Coronavirus Pandemic

In March 2020, the World Health Organization categorized coronavirus disease 2019 (together with its variants, “COVID-19”) as a pandemic. COVID-19 continues to spread throughout the U.S. and other countries across the world, and the duration and severity of its effects are currently unknown. The Company continues to implement and evaluate actions to strengthen its financial position and support the continuity of its business and operations.

The Company’s unaudited interim condensed consolidated financial statements presented herein reflect estimates and assumptions made by management that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the unaudited interim condensed consolidated financial statements and reported amounts of revenue and expenses during the periods presented. Such estimates and assumptions affect, among other things, the Company’s goodwill; long-lived assets and intangible assets; operating lease right of use assets and operating lease liabilities; valuation of deferred income taxes; the allowance for doubtful accounts; assessment of the Company’s lease and non-lease contract expenses; and measurement of compensation cost for bonus and other compensation plans. While the Company’s revenue, gross profit and operating income were not impacted during the first six months of 2022, the uncertain nature of the spread of COVID-19 and the uncertainty of the impact of nationwide vaccine programs may impact the Company’s business operations for reasons including the potential quarantine of the Company’s employees or those of its supply chain partners.

2. INVENTORIES

The Company's inventories include the following at June 30, 2022 and December 31, 2021:

	June 30, 2022	December 31, 2021
	(in thousands)	
Raw Material	\$ 4,472	\$ 5,278
Packaging and Miscellaneous	10,945	8,622
Work in Process	50,370	42,403
Finished Goods	60,202	41,069
Reserve for Obsolete Inventory	(2,744)	(1,901)
Total Inventories	\$ 123,245	\$ 95,471

3. PROPERTY AND EQUIPMENT

At June 30, 2022 and December 31, 2021, property and equipment consisted of the following:

	June 30, 2022	December 31, 2021
	(in thousands)	
Buildings and Improvements	\$ 129,597	\$ 101,283
Equipment, Computers and Furniture	105,280	83,281
Leasehold Improvements	126,686	114,303
Land Improvements	792	607
Capitalized Interest	10,659	6,523
Total Property and Equipment	373,014	305,997
Less: Accumulated Depreciation	(61,297)	(45,198)
Property and Equipment, net	311,717	260,799
Land	23,743	20,258
Assets Under Construction	131,792	128,017
Property and Equipment, net	\$ 467,252	\$ 409,074

Assets under construction represent construction in progress related to both cultivation and dispensary facilities not yet completed or otherwise not ready for use.

Depreciation expense for the three and six months ended June 30, 2022 totaled \$9,101 thousand and \$17,149 thousand, respectively, of which \$5,918 thousand and \$10,964 thousand, respectively, is included in cost of goods sold. Depreciation expense for the three and six months ended June 30, 2021 totaled \$5,254 thousand and \$10,020 thousand, respectively, of which \$3,212 thousand and \$6,092 thousand, respectively, is included in cost of goods sold.

4. ACQUISITIONS

The Company has determined that the below acquisitions are business combinations under Accounting Standards Codification (“ASC”) 805, *Business Combinations*. They are accounted for by applying the acquisition method, whereby the assets acquired and the liabilities assumed are recorded at their fair values with any excess of the aggregate consideration over the fair values of the identifiable net assets allocated to goodwill. Operating results have been included in these unaudited interim condensed consolidated financial statements from the date of the acquisition. Supplemental pro forma financial information has not been presented as the impact was not material to the Company's consolidated financial statements. The goodwill recorded primarily includes the expected synergies resulting from combining the operations of the acquired entity with those of the Company.

(a) Acquisition of ILDISP, LLC

On March 1, 2022, the Company acquired the remaining 50% ownership interests of ILDISP, LLC (“ILDISP”) from the Company's former membership interest partner for the purposes of expanding the Company's operational capacity in the Illinois market. Prior to March 1, 2022, one of the two Retail stores owned by ILDISP, RISE Effingham, was consolidated by Green Thumb as the Company was determined to be the primary beneficiary of the variable interest entity. The other retail dispensary was accounted for as an equity method investment given the Company's 50% ownership interest and its ability to significantly influence the Retail store's operations.

The total consideration exchanged included \$18,623 thousand in cash, which included \$250 thousand in deferred consideration, along with 204,036 Subordinate Voting Shares of Green Thumb valued at \$3,785 thousand, based on the fair value of the securities on their date of issuance, which was the closing price of Green Thumb's Subordinate Voting Shares as traded on the Canadian Securities Exchange (“CSE”) on the date of the transaction.

The Company allocated the total consideration exchanged to each of the acquired Retail stores. Accordingly, the consideration allocated to RISE Effingham was approximately \$11,857 thousand in cash along with 128,218 Subordinate Voting Shares of Green Thumb that had a fair value of \$2,379 thousand. The remaining equity associated with the Company's purchase of the noncontrolling interest was closed to contributed surplus (deficit) of Green Thumb as of March 1, 2022.

The equity method investment associated with the other dispensary owned by ILDISP was remeasured at fair value of \$14,500 thousand as of the date of the transaction, and resulted in a gain on the fair value of the equity method investment of \$14,119 thousand, which was recorded in other income (expense) on the unaudited interim condensed consolidated statement of operations. In addition, the Company allocated consideration of \$6,766 thousand in cash along with 75,818 Subordinate Voting Shares of Green Thumb, with a fair value of \$1,406 thousand to the acquisition of the other Retail store. After completing the preliminary allocation of the aggregate consideration exchanged for the assets acquired and liabilities assumed, the Company recorded a license intangible asset of \$14,143 thousand and non-tax deductible goodwill of \$7,718 thousand. The weighted average amortization period for the license intangible is 15 years. Acquisition related expenses associated with the transaction were not material.

The preliminary valuation was based on management's estimates and assumptions which are subject to change within the purchase price allocation period (generally one year from the acquisition date). The primary areas of the purchase price allocation that are not yet finalized relate to the valuation of the intangible asset acquired, the previously held equity method investment, and the residual goodwill.

5. INTANGIBLE ASSETS AND GOODWILL

(a) Intangible Assets

Intangible assets are recorded at cost less accumulated amortization and impairment losses, if any. Intangible assets acquired in a business combination are measured at fair value at the acquisition date. Amortization of definite life intangibles is provided on a straight-line basis over their estimated useful lives. The estimated useful lives, residual values, and amortization methods are reviewed at each year end, and any changes in estimates are accounted for prospectively.

At June 30, 2022 and December 31, 2021, intangible assets consisted of the following:

	June 30, 2022			December 31, 2021		
	Gross Carrying Amount	Accumulated Amortization (in thousands)	Net Book Value	Gross Carrying Amount	Accumulated Amortization (in thousands)	Net Book Value
Licenses and Permits	\$ 670,043	\$ 92,015	\$ 578,028	\$ 655,900	\$ 69,812	\$ 586,088
Trademarks	98,936	30,938	67,998	98,936	25,096	73,840
Customer Relationships	24,438	11,690	12,748	24,438	9,944	14,494
Non-Competition Agreements	2,565	1,744	821	2,565	1,496	1,069
Total Intangible Assets	\$ 795,982	\$ 136,387	\$ 659,595	\$ 781,839	\$ 106,348	\$ 675,491

The Company recorded amortization expense for the three and six months ended June 30, 2022 of \$15,097 thousand and \$30,039 thousand, respectively. The Company recorded amortization for the three and six months ended June 30, 2021 of \$9,819 thousand and \$20,046 thousand, respectively.

The following table outlines the estimated annual amortization expense related to intangible assets as of June 30, 2022:

Year Ending December 31,	Estimated Amortization (in thousands)
Remainder of 2022	\$ 30,194
2023	60,388
2024	59,807
2025	59,709
2026	51,697
2027 and Thereafter	397,800
	\$ 659,595

As of June 30, 2022, the weighted average amortization period remaining for intangible assets was 12.33 years.

(b) Goodwill

At June 30, 2022 and December 31, 2021 the balances of goodwill, by segment, consisted of the following:

	Retail	Consumer Package Goods	Total
	(in thousands)		
As of December 31, 2021	\$ 274,811	\$ 358,038	\$ 632,849
Acquisition of ILDISP, LLC	7,718	—	7,718
Adjustments to Preliminary Purchase Price Allocations	909	242	1,151
As of June 30, 2022	\$ 283,438	\$ 358,280	\$ 641,718

6. INVESTMENTS

As of June 30, 2022 and December 31, 2021, the Company held various equity interests in cannabis companies as well as investments in convertible notes that had a combined fair value of \$81,783 thousand and \$94,902 thousand as of each period end, respectively. The Company measures its investments that do not have readily determinable fair value at cost minus impairment, plus or minus changes resulting from observable price changes in orderly transactions for the identical or a similar investment of the same issuer. The Company performs an assessment on a quarterly basis to determine whether triggering events for impairment exist and to identify any observable price changes.

The following table summarizes the changes in the Company's investments during the six months ended June 30, 2022 and year ending December 31, 2021:

	June 30, 2022	December 31, 2021
	(in thousands)	
Beginning	\$ 94,902	\$ 40,795
Additions	5,444	83,689
Disposals	(1,243)	(18,417)
Fair value adjustment	(17,320)	6,377
Transfers out	—	(17,542)
Ending	<u>\$ 81,783</u>	<u>\$ 94,902</u>

During the three and six months ended June 30, 2022, the Company recorded fair value gains (losses) of \$(7,865) thousand and \$(17,320) thousand, respectively, of which \$(8,018) thousand and \$(17,627) thousand was recorded within other income (expense), respectively, and \$153 thousand and \$307 thousand relates to various note receivable investments and was recorded to interest income, respectively, on the unaudited interim condensed consolidated statement of operations.

(a) Equity Investments

As of June 30, 2022 and December 31, 2021, the Company held equity investments in publicly traded entities which have readily determinable fair values, which are classified as Level 1 investments, of \$6,131 thousand and \$20,583 thousand, respectively. During the three and six months ended June 30, 2022, the Company recorded net gains (losses) on the change in fair value of such investments of \$(6,396) thousand and \$(14,293) thousand, respectively, within other income (expense) on the unaudited interim condensed consolidated statement of operations. During the three and six months ended June 30, 2021, the Company recorded net gains (losses) on the change in fair value of such investments of \$13,645 thousand and \$13,912 thousand, respectively, within other income (expense) on the consolidated statement of operations. During the six months ended June 30, 2022 and 2021, the Company received proceeds from the sale of such investments of \$160 thousand and \$18,417 thousand, respectively. These investments are classified as trading securities on the Company's unaudited interim condensed consolidated balance sheets.

As of June 30, 2022 and December 31, 2021, the Company held equity investments in privately held entities that did not have readily determinable fair values, which are classified as Level 3 investments, of \$42,326 thousand and \$33,066 thousand, respectively. During the three and six months ended June 30, 2022, the Company recorded net gains (losses) on the change in fair value of such investments of \$22 thousand and \$477 thousand, respectively, within other income (expense) on the unaudited interim condensed consolidated statement of operations. During the three and six months ended June 30, 2021, the Company recorded net gains (losses) on the change in fair value of such investments of \$4,643 thousand and \$4,767 thousand, respectively, within other income (expense) on the consolidated statement of operations. There were no sales of these investments during these periods. These investments are classified as trading securities on the Company's unaudited interim condensed consolidated balance sheets.

See Note 14 - Fair Value Measurements for additional details.

6. INVESTMENTS *(Continued)*

(a) Equity Investments *(Continued)*

Unrealized gains and (losses) recognized on equity investments held during the three and six months ended June 30, 2022 were \$(6,367) thousand and \$(13,792) thousand, respectively. Unrealized gains and (losses) recognized on equity investments held during the three and six months ended June 30, 2021 were \$18,352 thousand and \$18,733 thousand, respectively.

(b) Convertible Notes Receivable

The Company has made multiple investments in various note receivable instruments, including note receivable instruments with conversion features.

As of June 30, 2022 and December 31, 2021, the Company held note receivable instruments, which were classified as a Level 1 investment as they represent public debt of a publicly traded entity, and had a fair value of \$21,796 thousand and \$23,534 thousand, respectively. During the three and six months ended June 30, 2022, the Company recorded net gains (losses) on the change in fair value of such investments of \$(378) thousand and \$(654) thousand, respectively, within other income (expense) on the unaudited interim condensed consolidated statement of operations. There were no gains or (losses) recognized on these investments during the three and six months ended June 30, 2021. The note receivable instruments have a stated interest rate of 13% and a maturity date of April 29, 2025. These notes did not contain conversion features and are currently classified as trading securities on the Company's unaudited interim condensed consolidated balance sheets.

As of June 30, 2022 and December 31, 2021, the Company held note receivable instruments which were classified as Level 3 investments as they represent loans provided to privately held entities that do not have readily determinable fair values. The note receivable instruments had a combined fair value of \$11,530 thousand and \$17,719 thousand, respectively, with stated interest ranging between 0.91% - 10% and terms between 15 months to five years. During the three and six months ended June 30, 2022, the Company recorded net gains (losses) on the change in fair value of such investments of \$(1,266) thousand and \$(3,157) thousand, respectively, within other income (expense) and accrued interest of \$153 thousand and \$307 thousand, respectively, within interest income on the unaudited interim condensed consolidated statement of operations. During the three and six months ended June 30, 2021, there were no gains or (losses) recognized on these investments within other income (expense), however the company recorded accrued interest of \$38 thousand and \$75 thousand, respectively, within interest income on the unaudited interim condensed consolidated statement of operations. These notes are classified as trading securities on the Company's unaudited interim condensed consolidated balance sheets.

See Note 14 - Fair Value Measurements for additional details.

7. LEASES

(a) Operating Leases

The Company has operating leases for its Retail stores and processing and cultivation facilities located throughout the U.S, as well as for corporate office space located in Illinois. Operating lease right-of-use assets and operating lease liabilities are recognized based on the present value of future minimum lease payments over the lease term at commencement date.

All real estate leases are recorded on the balance sheet. Equipment and other non-real estate leases with an initial term of twelve months or less are not recorded on the balance sheet. Lease agreements for some locations provide for rent escalations and renewal options. Certain real estate leases require payment for fixed and variable non-lease components, such as taxes, insurance and maintenance. The Company accounts for each real estate lease and the related non-lease components together as a single component.

The Company determines if an arrangement is a lease at inception. The Company must consider whether the contract conveys the right to control the use of an identified asset. Certain arrangements require significant judgment to determine if an asset is specified in the contract and if the Company directs how and for what purpose the asset is used during the term of the contract. For the three and six months ended June 30, 2022, the Company recorded operating lease expense of \$10,201 thousand and \$20,022 thousand, respectively compared to operating lease expense of \$8,276 thousand and \$16,028 thousand for the three and six months ended June 30, 2021, respectively.

Other information related to operating leases as of June 30, 2022 and December 31, 2021 were as follows:

	June 30, 2022	December 31, 2021
Weighted average remaining lease term (years)	12.30	11.82
Weighted average discount rate	12.47%	13.60%

Maturities of lease liabilities for operating leases as of June 30, 2022 were as follows:

Year Ending December 31,	Maturities of Lease Liability		
	Third Party	Related Party (in thousands)	Total
Remainder of 2022	\$ 20,307	\$ 564	\$ 20,871
2023	40,976	1,144	42,120
2024	40,472	1,027	41,499
2025	38,138	948	39,086
2026	36,406	970	37,376
2027 and Thereafter	375,416	7,066	382,482
Total Lease Payments	551,715	11,719	563,434
Less: Interest	(298,970)	(5,304)	(304,274)
Present Value of Lease Liability	\$ 252,745	\$ 6,415	\$ 259,160

(b) Related Party Operating Leases

The Company entered into related party transactions with respect to its leasing arrangements for certain facilities in Florida, Maryland, Massachusetts and Nevada. Wendy Berger, a director of the Company, is a principal of WBS Equities, LLC, which is the Manager of Mosaic Real Estate, LLC, and owns the facilities leased by the Company. Additionally, Mosaic Real Estate, LLC is indirectly owned in part by Ms. Berger (through the Wendy Berger 1998 Revocable Trust), Benjamin Kovler, the Chief Executive Officer and a director of the Company (through KP Capital, LLC), and Anthony Georgiadis, the Chief Financial Officer and a director of the Company (through Three One Four Holdings, LLC). The terms of these leases range from 7 years to 15 years. For the three and six months ended June 30, 2022, the Company recorded lease expense of \$296 thousand and \$589 thousand, respectively, compared to lease expense of \$301 thousand and \$595 thousand for the three and six months ended June 30, 2021, respectively, associated with these leasing arrangements.

7. LEASES *(Continued)*

(c) Lease Modification

Danville Cultivation and Processing Facility

On June 29, 2022 the Company entered into the third amendment ("the Amendment") to its existing lease agreement with Innovative Industrial Properties, Inc. ("IIP") associated with its Danville, Pennsylvania cultivation and processing facility. The Amendment provided an additional tenant improvement allowance of \$55,000 thousand to be used on enhancements to the facility. In addition to the tenant improvement allowance of \$19,300 thousand received in prior years, the total tenant improvement allowance provided by IIP will be \$74,300 thousand, and brings IIP's total investment in the property to \$94,600 thousand. The Amendment to the lease was treated as a modification and resulted in a gain of \$3,061 thousand as well as an increase in the right of use asset and related lease liability of \$81,720 thousand.

Green Thumb Industries Inc.
Notes to Unaudited Interim Condensed Consolidated Financial Statements
(Amounts Expressed in United States Dollars, Except Where Stated Otherwise)

8. NOTES PAYABLE

At June 30, 2022 and December 31, 2021, notes payable consisted of the following:

	<u>June 30, 2022</u>	<u>December 31, 2021</u>
	<u>(in thousands)</u>	
Charitable Contributions ¹	\$ 859	\$ 1,238
Private placement debt dated April 30, 2021 ²	233,243	228,690
Mortgage notes ³	19,329	10,006
Total notes payable	253,431	239,934
Less: current portion of notes payable	(1,002)	(783)
Notes payable, net of current portion	\$ 252,429	\$ 239,151

¹ In connection with acquisitions completed in 2017 and 2019, the Company is required to make quarterly charitable contributions of \$50 thousand through October 2024 and annual charitable contributions of \$250 thousand through May 2024, respectively. The net present value of these required payments has been recorded as a liability with interest rates ranging between 2.17% - 7.00%.

² The April 30, 2021 private placement debt (the "Notes") was issued in an original amount of \$249,934 thousand with an interest rate of 7.00%, maturing on April 30, 2024. The debt was issued at a discount, the carrying value of which was \$16,691 thousand and \$21,244 thousand as of June 30, 2022 and December 31, 2021, respectively.

³ Mortgage notes in the original amount of \$19,947 thousand and \$10,437 thousand as of June 30, 2022 and December 31, 2021, respectively, were issued by the Company in connection with various operating properties. These mortgage notes were issued at a discount, the carrying value of which, as of June 30, 2022 and December 31, 2021, was \$156 thousand and \$162 thousand, respectively, and are presented net of principal payments of \$462 thousand and \$269 thousand, respectively. The mortgage notes mature between August 20, 2025 and June 5, 2035.

(a) Extension of Maturity Date on April 30, 2021 Notes

On July 14, 2022, the Company exercised its right to extend the maturity date of the Notes by one year from April 30, 2024 to April 30, 2025. The extension to the maturity date did not involve any amendment to the Notes or any additional consideration to the existing lenders.

(b) Related Parties

A portion of the April 30, 2021 Notes are held by related parties as well as unrelated third-party lenders at a percentage of approximately 1% and 99%, respectively. The related parties consist of Benjamin Kovler, the Chief Executive Officer and Chairman of the Company (held through KP Capital, LLC and Outsiders Capital, LLC); Andrew Grossman, the Executive Vice President of Capital Markets of the Company (held through AG Funding Group, LLC); Anthony Georgiadis, the Chief Financial Officer and a director of the Corporation (held through Three One Four Holdings, LLC); and Anthony Georgiadis and William Gruver, a director of the Corporation (held through ABG, LLC).

9. WARRANTS

As part of the financing of the Company's Notes, as well as other financing arrangements, the Company issued warrants to related parties, as well as unrelated third parties, which allow the holders to purchase Subordinate Voting Shares at an exercise price determined at the time of issuance.

The following table summarizes the number of warrants outstanding as of June 30, 2022 and December 31, 2021:

	Liability Classified			Equity Classified		
	Number of Shares	Weighted Average Exercise Price (C\$)	Weighted Average Remaining Contractual Life	Number of Shares	Weighted Average Exercise Price (USD)	Weighted Average Remaining Contractual Life
Balance as of December 31, 2021	2,097,931	C\$ 18.26	2.42	1,737,347	\$ 31.83	4.38
Balance as of June 30, 2022	2,097,931	C\$ 18.26	1.92	1,737,347	\$ 31.83	3.88

(a) Liability Classified Warrants Outstanding

The following table summarizes the fair value of the liability classified warrants at June 30, 2022 and December 31, 2021:

Warrant Liability	Strike Price	Warrants Outstanding	Fair Value		
			June 30, 2022	December 31, 2021	Change
			(in thousands)		
Bridge Financing Warrants Issued April 2019	C\$22.90	100,723	\$ 1	\$ 676	\$ (675)
Private Placement Financing Warrants Issued May 2019	C\$19.39	1,606,533	2,049	18,527	(16,478)
Modification Warrants Issued November 2019	C\$12.04	316,947	858	4,603	(3,745)
Additional Modification Warrants Issued May 2020	C\$14.03	73,728	197	1,071	(874)
Totals		2,097,931	\$ 3,105	\$ 24,877	\$ (21,772)

During the three and six months ended June 30, 2022 and 2021, the Company recorded a gain of \$13,843 thousand and \$21,772 thousand, and a loss of \$2,160 thousand and \$8,011 thousand, respectively, on the change in the fair value of the warrant liability within other income (expense) on the unaudited interim condensed consolidated statements of operations.

The following table summarizes the significant assumptions used in determining the fair value of the warrant liability as of each reporting date (see Note 14 - Fair Value Measurements for additional details):

Significant Assumptions	June 30, 2022	December 31, 2021
Volatility	62.23% - 68.30%	59.95% - 74.04%
Remaining Term	0.28 - 2.89 years	0.78 - 3.39 years
Risk Free Rate	3.09% - 3.14%	0.91% - 1.06%

9. WARRANTS (Continued)

(b) Equity Classified Warrants Outstanding

The following table summarizes the fair value of the equity classified warrants at June 30, 2022 and December 31, 2021:

<i>Warrants Included in Contributed Surplus</i>	Strike Price	Warrants Outstanding	Fair Value	
			June 30, 2022	December 31, 2021
			(in thousands)	
Mortgage Warrants Issued June 2020	\$ 9.10	35,000	\$ 181	\$ 181
Private Placement Refinance Warrants Issued April 2021	\$ 32.68	1,459,044	22,259	22,259
Private Placement Refinance Warrants Issued October 2021	\$ 30.02	243,303	2,616	2,616
Totals		1,737,347	\$ 25,056	\$ 25,056

The equity warrants were valued as of the date of issuance using a Black Scholes Option Pricing model. The following table summarizes the significant assumptions used in determining the fair value of the warrants as of each respective issuance date:

<i>Significant Assumptions</i>	Private Placement Refinancing Warrants	Private Placement Refinancing Warrants	Dispensary Mortgage Warrants
Date of Issuance	October 15, 2021	April 30, 2021	June 5, 2020
Volatility	73%	73%	80%
Estimated Term	4 years	4 years	5 years
Risk Free Rate	1.12%	0.74%	0.37%

10. SHARE CAPITAL

Common shares, which include the Company's Subordinate Voting Shares, Multiple Voting Shares and Super Voting Shares, are classified as equity. Incremental costs directly attributable to the issuance of common shares are recognized as a deduction from equity. The proceeds from the exercise of stock options or warrants together with amounts previously recorded in reserves over the applicable vesting periods are recorded as share capital. Income tax relating to transaction costs of an equity transaction is accounted for in accordance with ASC 740, *Income Taxes*.

(a) Authorized

The Company has the following classes of share capital, with each class having no par value:

(i) Subordinate Voting Shares

The holders of the Subordinate Voting Shares are entitled to receive dividends which may be declared from time to time and are entitled to one vote per share at meetings of the Company's shareholders. All Subordinate Voting Shares are ranked equally with regard to the Company's residual assets. The Company is authorized to issue an unlimited number of no par value Subordinate Voting Shares. During the six months ended June 30, 2022, the shareholders of the Company converted 5,000 Multiple Voting Shares into 500,000 Subordinate Voting Shares.

(ii) Multiple Voting Shares

Each Multiple Voting Share is entitled to 100 votes per share at shareholder meetings of the Company and is exchangeable for 100 Subordinate Voting Shares. At June 30, 2022, the Company had 38,531 issued and outstanding Multiple Voting Shares, which convert into 3,853,100 Subordinate Voting Shares. The Company is authorized to issue an unlimited number of Multiple Voting Shares. During the six months ended June 30, 2022, the shareholders of the Company converted 5,000 Super Voting Shares into 5,000 Multiple Voting Shares and 5,000 Multiple Voting Shares into 500,000 Subordinate Voting Shares.

(iii) Super Voting Shares

Each Super Voting Share is entitled to 1,000 votes per share at shareholder meetings of the Company and is exchangeable for 100 Subordinate Voting Shares or one Multiple Voting Share. At June 30, 2022, the Company had 280,031 issued and outstanding Super Voting Shares which convert into 28,003,100 Subordinate Voting Shares. The Company is authorized to issue an unlimited number of Super Voting Shares. During the six months ended June 30, 2022, the shareholders of the Company converted 5,000 Super Voting Shares into 5,000 Multiple Voting Shares.

(b) Issued and Outstanding

A reconciliation of the beginning and ending amounts of the issued and outstanding shares by class is as follows:

	Issued and Outstanding		
	Subordinate Voting Shares	Multiple Voting Shares	Super Voting Shares
As at January 1, 2022	201,768,312	38,531	285,031
Issuance of shares under business combinations and investments	204,036	—	—
Distribution of contingent consideration	667,080	—	—
Issuance of shares upon exercise of options and warrants	177,044	—	—
Issuances of shares upon vesting of RSUs	336,005	—	—
Shares issued for settlement of business obligation	80,588	—	—
Exchange of shares	500,000	—	(5,000)
As at June 30, 2022	203,733,065	38,531	280,031

10. SHARE CAPITAL *(Continued)*

(b) Issued and Outstanding *(Continued)*

(i) Issuance of Shares Under Business Combinations and Investments

ILLDISP, LLC

On March 1, 2022, the Company issued 204,036 Subordinate Voting Shares with a value of approximately \$3,785 thousand, based on a 20 consecutive day volume weighted average price ("VWAP"), in connection with the Company's acquisition of the remaining ownership interests in Illinois-based Retail stores. The shares issued resulted in an increase in the Company's share capital and a corresponding increase in the net assets acquired. See Note 4 - Acquisitions for additional details.

(ii) Distribution of Contingent Consideration

Dharma Pharmaceuticals, LLC

In connection with the Company's 2021 acquisition of Dharma Pharmaceuticals, LLC ("Dharma"), the purchase agreement included contingent consideration of up to \$65,000 thousand in Subordinate Voting Shares of Green Thumb, dependent upon the successful opening of up to 5 Retail stores in the Virginia area within the first three years following the signing of the agreement and the legal sale of adult use cannabis in a Retail dispensary by January 1, 2025. On February 25, 2022, the Company issued 667,080 Subordinate Voting Shares to the former owners of Dharma in connection with the successful opening of two Retail stores in Virginia. The shares had a fair value of \$13,111 thousand at the date of issuance.

As of June 30, 2022 and December 31, 2021, the estimated fair value of the contingent consideration associated with the acquisition of Dharma, which was valued based on a probability weighting of the potential payments, was \$40,074 thousand and \$48,665 thousand, respectively. As of June 30, 2022 and December 31, 2021, \$10,947 thousand and \$20,884 thousand, respectively, was included as a current liability on the Company's unaudited interim condensed consolidated balance sheets.

(c) Stock-Based Compensation

The Company operates equity settled stock-based remuneration plans for its eligible directors, officers, employees and consultants. All goods and services received in exchange for the grant of any stock-based payments are measured at their fair value unless the fair value cannot be estimated reliably. If the Company cannot estimate reliably the fair value of the goods and services received, the Company measures their value indirectly by reference to the fair value of the equity instruments granted. For transactions with employees and others providing similar services, the Company measures the fair value of the services by reference to the fair value of the equity instruments granted. Equity settled stock-based payments under stock-based payment plans are ultimately recognized as an expense in profit or loss with a corresponding credit to equity.

In June 2018, the Company established the Green Thumb Industries Inc. 2018 Stock and Incentive Plan, which was amended by Amendment No. 1 thereto (as amended, the "Plan"). The maximum number of Restricted Stock Units ("RSUs") and options issued under the Plan shall not exceed 10% of the issued and outstanding shares on an as-converted basis.

The Company recognizes compensation expense for RSUs and options on a straight-line basis over the requisite service period of the award. Non-market vesting conditions are included in the assumptions about the number of options that are expected to become exercisable. Estimates are subsequently revised if there is any indication that the number of share options expected to vest differs from the previous estimate. Any cumulative adjustment prior to vesting is recognized in the current period with no adjustment to prior periods for expense previously recognized.

Option and RSU awards generally vest over three years, and options typically have a life of five to ten years. Option and RSU grants are determined by the Compensation Committee of the Company's Board of Directors with the option price set at no less than 100% of the fair market value of a share on the date of grant.

10. SHARE CAPITAL *(Continued)*

(c) Stock-Based Compensation *(Continued)*

Stock option activity is summarized as follows:

	Number of Shares	Weighted Average Exercise Price C\$ (in thousands)	Weighted Average Remaining Contractual Life	Aggregate Intrinsic Value
Balance as of December 31, 2021	5,383,275	18.07	3.59	\$ 48,803
Granted	959,702	23.28	6.45	
Exercised	(177,044)	11.72		1,316
Forfeited	(129,084)	22.70		
Balance as of June 30, 2022	6,036,849	18.99	3.58	\$ 1,083
Vested	4,515,359	14.44		
Exercisable of June 30, 2022	3,065,200	15.17	2.85	\$ 704

The aggregate intrinsic value in the table above represents the total pre-tax intrinsic value (the difference between the Company's closing stock price on June 30, 2022 and December 31, 2021, respectively, and the exercise price, multiplied by the number of in-the-money options) that would have been received by the option holders had all option holders exercised their in-the-money options on June 30, 2022 and December 31, 2021. This amount will change in future periods based on the fair market value of the Company's Subordinate Voting Shares and the number of options outstanding.

The following table summarizes the weighted average grant date fair value and intrinsic value of options exercised for the six months ended June 30, 2022 and 2021:

	Six Months Ended June 30,	
	2022	2021
Weighted average grant date fair value (per share) of stock option units granted (C\$)	9.21	14.80
Intrinsic value of stock option units exercised, using market price at vest date (US\$) <i>(in thousands)</i>	\$ 1,316	\$ 10,969

The Company used the Black-Scholes option pricing model to estimate the fair value of the options granted during the six months ended June 30, 2022 and the year ended December 31, 2021, using the following ranges of assumptions:

	June 30, 2022	December 31, 2021
Risk-free interest rate	1.18% - 2.87%	0.33% - 1.39%
Expected dividend yield	0%	0%
Expected volatility	60 - 64%	73%
Expected option life	3 - 4.5 years	3 - 3.5 years

As permitted under ASC 718, the Company has made an accounting policy choice to account for forfeitures when they occur.

10. SHARE CAPITAL *(Continued)*

(c) Stock-Based Compensation *(Continued)*

The following table summarizes the number of unvested RSU awards as of June 30, 2022 and December 31, 2021 and the changes during the six months ended June 30, 2022:

	Number of Shares	Weighted Average Grant Date Fair Value (C\$)
Unvested Shares at December 31, 2021	376,127	20.39
Granted	1,021,221	23.21
Forfeited	(36,684)	23.71
Vested	(336,005)	19.77
Unvested Shares at June 30, 2022	1,024,659	23.35

The following table summarizes the weighted average grant date fair value of RSUs granted and total fair value of RSUs vested for the six months ended June 30, 2022 and 2021:

	Six Months Ended June 30,	
	2022	2021
Weighted average grant date fair value (per share) of RSUs granted (C\$)	23.21	38.37
Intrinsic value of RSUs vested, using market price at vest date (US\$) <i>(in thousands)</i>	\$ 5,697	\$ 9,255

The stock-based compensation expense for the three and six months ended June 30, 2022 and 2021 was as follows:

	Three Months Ended June 30,		Six Months Ended June 30,	
	2022	2021	2022	2021
	<i>(in thousands)</i>		<i>(in thousands)</i>	
Stock options expense	\$ 3,775	\$ 3,709	\$ 6,982	\$ 6,338
Restricted Stock Units	3,058	1,963	4,502	3,365
Total Stock Based Compensation Expense	\$ 6,833	\$ 5,672	\$ 11,484	\$ 9,703

As of June 30, 2022, \$37,405 thousand of total unrecognized expense related to stock-based compensation awards is expected to be recognized over a weighted-average period of 2.32 years.

11. INCOME TAX EXPENSE

The following table summarizes the Company's income tax expense and effective tax rates for the three and six months ended June 30, 2022 and 2021:

	Three Months Ended June 30,		Six Months Ended June 30,	
	2022	2021	2022	2021
	(in thousands)		(in thousands)	
Income before Income Taxes	\$ 63,071	\$ 53,301	\$ 123,888	\$ 95,612
Income Tax Expense	38,340	30,027	69,471	60,883
Effective Tax Rate	60.8%	56.3%	56.1%	63.7%

The effective tax rates for the three and six months ended June 30, 2022 and 2021 were based on the Company's forecasted annualized effective tax rates and were adjusted for discrete items that occurred within the periods presented.

Due to its cannabis operations, the Company is subject to the limitations of the U.S. Internal Revenue Code of 1986, as amended ("IRC") Section 280E under which the Company is only allowed to deduct expenses directly related to sales of product. This results in permanent differences between ordinary and necessary business expenses deemed non-allowable under IRC Section 280E. Therefore, the effective tax rate can be highly variable and may not necessarily correlate with pre-tax income and provides for effective tax rates that are well in excess of statutory tax rates.

Taxes paid during the six months ended June 30, 2022 and 2021 were \$64,803 thousand and \$75,455 thousand, respectively.

12. OTHER INCOME (EXPENSE)

For the three and six months ended June 30, 2022 and 2021 other income (expense) was comprised of the following:

	Three Months Ended June 30,		Six Months Ended June 30,	
	2022	2021	2022	2021
	(in thousands)		(in thousands)	
Fair value adjustments on equity investments	\$ (8,018)	\$ 18,288	\$ (17,627)	\$ 18,679
Fair value adjustments on equity method investments	—	—	14,119	—
Loss on extinguishment of debt	—	(9,882)	—	(9,882)
Fair value adjustments on warrants issued	13,843	(2,160)	21,772	(8,011)
Earnings (loss) from equity method investments	(738)	1,023	(1,941)	1,646
Other	496	(439)	695	(752)
Total Other Income (Expense)	\$ 5,583	\$ 6,830	\$ 17,018	\$ 1,680

13. COMMITMENTS AND CONTINGENCIES

The Company is subject to lawsuits, investigations and other claims related to employment, commercial and other matters that arise out of operations in the normal course of business. Periodically, the Company reviews the status of each significant matter and assesses the potential financial exposure. If the potential loss from any claim or legal proceeding is considered probable, and the amount can be reliably estimated, such amount is recognized in other liabilities.

Contingent liabilities are measured at management's best estimate of the expenditure required to settle the obligation at the end of the reporting period and are discounted to present value where the effect is material. The Company performs evaluations to identify contingent liabilities for contracts. Contingent consideration is measured upon acquisition and is estimated using probability weighting of potential payouts. Subsequent changes in the estimated contingent consideration from the final purchase price allocation are recognized in the Company's unaudited interim condensed consolidated statement of operations.

(a) Contingencies

The Company's operations are subject to a variety of local and state regulations. Failure to comply with one or more of those regulations could result in fines, sanctions, restrictions on its operations, or losses of permits that could result in the Company ceasing operations in that specific state or local jurisdiction. The Company may be subject to regulatory fines, penalties, or restrictions in the future as cannabis and other regulations continue to evolve and are subject to differing interpretations.

(b) Claims and Litigation

From time to time, the Company may be involved in litigation relating to claims arising out of operations in the normal course of business. At June 30, 2022 and December 31, 2021, there were no pending or threatened lawsuits that could reasonably be expected to have a material effect on the results of the Company's consolidated operations. There are also no proceedings in which any of the Company's directors, officers or affiliates is an adverse party or has a material interest adverse to the Company's interest.

(c) Construction Commitments

As of June 30, 2022, the Company held approximately \$67,361 thousand of open construction commitments to contractors on work being performed.

14. FAIR VALUE MEASUREMENTS

The Company applies fair value accounting for all financial assets and liabilities that are recognized or disclosed at fair value in the financial statements on a recurring basis. Fair value is defined as the price that would be received from selling an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. When determining the fair value measurements for assets and liabilities that are required to be recorded at fair value, the Company considers all related factors of the asset by market participants in which the Company would transact and the market-based risk measurements or assumptions that market participants would use in pricing the asset or liability, such as inherent risk, transfer restrictions, and credit risk.

The Company applies the following fair value hierarchy, which prioritizes the inputs used to measure fair value into three levels, and bases the categorization within the hierarchy upon the lowest level of input that is available and significant to the fair value measurement:

Level 1 – Unadjusted quoted prices in active markets for identical assets or liabilities;

Level 2 – Inputs other than quoted prices that are observable for the asset or liability, either directly or indirectly; and

Level 3 – Inputs for the asset or liability that are not based on observable market data.

(a) Financial Instruments

The Company's financial instruments consist of cash and cash equivalents, accounts receivable, investments, accounts payable and accrued liabilities, notes payable, warrant liability, and contingent consideration payable.

For the Company's long-term notes payable (which consist of charitable contributions, private placement debt and mortgage notes), for which there were no quoted market prices or active trading markets, it was not practicable to estimate the fair value of these financial instruments. The carrying amount of notes payable at June 30, 2022 and December 31, 2021 was \$253,431 thousand and \$239,934 thousand, which includes \$1,002 thousand and \$783 thousand, respectively, of short-term debt due within one year.

Financial instruments recorded at fair value are classified using a fair value hierarchy that reflects the significance of the inputs to fair value measurements. The fair values of the Company's financial instruments associated with each of the three levels of the hierarchy are:

	As of June 30, 2022			
	(in thousands)			
	Level 1	Level 2	Level 3	Total
Cash and Cash Equivalents	\$ 145,277	\$ —	\$ —	\$ 145,277
Investments	27,927	—	53,856	81,783
Contingent Consideration Payable	—	—	(40,794)	(40,794)
Warrant Liability	—	—	(3,105)	(3,105)
	—	—	—	—
	<u>\$ 173,204</u>	<u>\$ —</u>	<u>\$ 9,957</u>	<u>\$ 183,161</u>

14. FAIR VALUE MEASUREMENTS *(Continued)*

(a) Financial Instruments *(Continued)*

	As of December 31, 2021			
	(in thousands)			
	Level 1	Level 2	Level 3	Total
Cash and Cash Equivalents	\$ 230,420	\$ —	\$ —	230,420
Investments	44,117	—	50,785	94,902
Contingent Consideration Payable	—	—	(83,865)	(83,865)
Warrant Liability	—	—	(24,877)	(24,877)
	<u>\$ 274,537</u>	<u>\$ —</u>	<u>(57,957)</u>	<u>\$ 216,580</u>

(b) Remeasurement of Contingent Consideration Arrangements

During the three and six months ended June 30, 2022, the Company remeasured its contingent consideration arrangements associated with its 2021 acquisitions of Mobley Pain Management and Wellness Center LLC and Canwell Processing LLC (collectively “Summit”) and GreenStar Herbs Inc. (“GreenStar”) using Monte Carlo simulation models. During the three and six months ended June 30, 2022, the remeasurement resulted in a net gain of \$15,501 thousand and \$34,480 thousand, respectively. The change in the fair value of the contingent consideration was driven by a change in Management’s estimates and projections of the acquired entities’ ability to achieve the performance targets as agreed to in the 2021 acquisition agreements along with the change in fair value of the shares to be issued.

The amount was recorded, net, within selling, general, and administrative expenses on the unaudited interim condensed consolidated statement of operations. Significant assumptions used in the Company’s June 30, 2022 remeasurement include Green Thumb’s stock price as of June 30, 2022 and projected EBITDA and revenue targets as of such period then ended.

15. VARIABLE INTEREST ENTITIES

The following table presents the summarized financial information about the Company’s consolidated variable interest entities (“VIEs”) which are included in the unaudited interim condensed consolidated balance sheet as of June 30, 2022 and the consolidated balance sheet as of December 31, 2021. All of these entities were determined to be VIEs as the Company possesses the power to direct activities through management services agreements (“MSAs”):

	ILDISP, LLC		Other Non-material VIEs		ILDISP, LLC		Other Non-material VIEs	
	June 30, 2022		December 31, 2021		December 31, 2021		December 31, 2021	
	(in thousands)		(in thousands)		(in thousands)		(in thousands)	
Current assets	\$	—	\$	884	\$	4,118	\$	1,033
Non-current assets		—		1,687		3,290		1,761
Current liabilities		—		350		10,719		854
Non-current liabilities		—		646		413		966
Noncontrolling interests		—		314		(1,862)		224
Equity attributable to Green Thumb Industries Inc.		—		1,261		(1,862)		1,020

On March 1, 2022, the Company acquired the remaining 50% minority interest in ILDISP, LLC, for \$11,857 thousand in cash and the issuance of 128,218 shares of Green Thumb, which had a fair value of \$2,379 thousand. As a result, the remaining equity associated with the noncontrolling interest was closed to accumulated surplus (deficit) of Green Thumb as of March 1, 2022. See Note 4 - Acquisitions for details.

Green Thumb Industries Inc.
Notes to Unaudited Interim Condensed Consolidated Financial Statements
(Amounts Expressed in United States Dollars, Except Where Stated Otherwise)

15. VARIABLE INTEREST ENTITIES *(Continued)*

The following tables present the summarized financial information about the Company's VIEs which are included in the unaudited interim condensed consolidated statements of operations for the three and six months ended June 30, 2022 and 2021:

	Three Months Ended					
	June 30, 2022			June 30, 2021		
	ILDISP, LLC	Other Non-material VIEs		ILDISP, LLC	Other Non-material VIEs	
	(in thousands)			(in thousands)		
Revenues	\$ —	\$	2,233	\$	6,217	\$ 3,823
Net income attributable to noncontrolling interests	—		294	858		365
Net income attributable to Green Thumb Industries Inc.	—		251	858		473
Net income	\$ —	\$	545	\$ 1,716	\$	838

	Six Months Ended					
	June 30, 2022			June 30, 2021		
	ILDISP, LLC	Other Non-material VIEs		ILDISP, LLC	Other Non-material VIEs	
	(in thousands)			(in thousands)		
Revenues	\$ 3,543	\$	4,499	\$ 11,944	\$	7,134
Net income attributable to noncontrolling interests	462		579	1,641		668
Net income attributable to Green Thumb Industries Inc.	462		492	1,641		889
Net income	\$ 924	\$	1,071	\$ 3,282	\$	1,557

As of June 30, 2022 and December 31, 2021, the VIE included in the Other Non-material VIEs is Bluepoint Wellness of Westport, LLC. As of June 30, 2021, VIEs included in the Other Non-material VIEs are Bluepoint Wellness of Westport, LLC and Meshow, LLC.

16. SEGMENT REPORTING

The Company operates in two segments: the cultivation, production and sale of cannabis products to Retail stores (“Consumer Packaged Goods”) and retailing of cannabis to patients and consumers (“Retail”). The Company does not allocate operating expenses to these business units, nor does it allocate specific assets. Additionally, the Chief Operating Decision Maker does not review total assets or net income (loss) by segments; therefore, such information is not presented below.

The below table presents revenues by type for the three and six months ended June 30, 2022 and 2021:

	Three Months Ended June 30,		Six Months Ended June 30,	
	2022	2021	2022	2021
	(in thousands)		(in thousands)	
<i>Revenues, Net of Discounts</i>				
Consumer Packaged Goods	\$ 120,604	\$ 117,864	\$ 241,016	\$ 221,941
Retail	192,734	150,116	365,320	280,225
Intersegment Eliminations	(59,027)	(46,108)	(109,425)	(85,864)
Total Revenues, net of discounts	\$ 254,311	\$ 221,872	\$ 496,911	\$ 416,302
<i>Depreciation and Amortization</i>				
Consumer Packaged Goods	\$ 14,071	\$ 8,413	\$ 27,228	\$ 16,414
Retail	10,127	6,660	19,960	13,652
Intersegment Eliminations	—	—	—	—
Total Depreciation and Amortization	\$ 24,198	\$ 15,073	\$ 47,188	\$ 30,066
<i>Income Taxes</i>				
Consumer Packaged Goods	\$ 16,659	\$ 13,207	\$ 29,600	\$ 30,494
Retail	21,681	16,820	39,871	30,389
Intersegment Eliminations	—	—	—	—
Total Income Taxes	\$ 38,340	\$ 30,027	\$ 69,471	\$ 60,883

Goodwill assigned to the Consumer Packaged Goods segment as of June 30, 2022 and December 31, 2021 was \$358,280 thousand and \$358,038 thousand, respectively. Intangible assets, net assigned to the Consumer Packaged Goods segment as of June 30, 2022 and December 31, 2021 was \$303,923 thousand and \$317,454 thousand, respectively.

Goodwill assigned to the Retail segment as of June 30, 2022 and December 31, 2021 was \$283,438 thousand and \$274,811 thousand, respectively. Intangible assets, net assigned to the Retail segment as of June 30, 2022 and December 31, 2021 was \$355,672 thousand and \$358,037 thousand, respectively.

The Company’s assets are aggregated into two reportable segments (Retail and Consumer Packaged Goods). For the purposes of testing goodwill, Green Thumb has identified 30 reporting units. The Company determined its reporting units by first reviewing the operating segments based on the geographic areas in which Green Thumb conducts business (or each market). The markets were then further divided into reporting units based on the market operations (Retail and Consumer Packaged Goods) which were primarily determined based on the licenses each market holds. All revenues are derived from sales occurring in the United States and all assets are located in the United States.

ITEM 2. MANAGEMENT DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATION

This management discussion and analysis (“MD&A”) of the financial condition and results of operations of Green Thumb Industries Inc. (the “Company” or “Green Thumb”) is for the three and six months ended June 30, 2022 and 2021. It is supplemental to, and should be read in conjunction with, the Company’s unaudited interim condensed consolidated financial statements as of June 30, 2022 and the consolidated financial statements for the year ended December 31, 2021 included in the Company’s Annual Report on Form 10-K for the year ended December 31, 2021 filed with the U.S. Securities and Exchange Commission on March 1, 2022 (the “2021 Form 10-K”) and the accompanying notes for each respective period. The Company’s financial statements are prepared in accordance with accounting principles generally accepted in the United States (“GAAP”). Financial information presented in this MD&A is presented in United States dollars (“\$” or “US\$”), unless otherwise indicated.

This MD&A contains certain “forward-looking statements” and certain “forward-looking information” as defined under applicable United States securities laws. Please refer to the discussion of forward-looking statements and information set out under the heading “Disclosure Regarding Forward-Looking Statements,” identified in the “Risks and Uncertainties” section of this MD&A and in Part II, Item 1A, “Risk Factors of the 2021 Form 10-K.” As a result of many factors, the Company’s actual results may differ materially from those anticipated in these forward-looking statements and information.

COVID-19 Considerations

In March 2020, the World Health Organization categorized coronavirus disease 2019 (together with its variants “COVID-19”) as a pandemic. COVID-19 continues to spread throughout the U.S. and other countries across the world, and the duration, and severity of its effects are currently unknown. The Company continues to implement and evaluate actions to strengthen its financial position and support the continuity of its business and operations in the face of this pandemic and other events.

The Company’s priority during the COVID-19 pandemic is protecting the health and safety of its employees and its customers, following the recommended actions of government and health authorities. In the future, the pandemic may cause reduced demand for the Company’s products and services if, for example, the pandemic results in a recessionary economic environment or potential new restrictions on business operations or the movement of individuals.

During the first six months of 2022, the Company’s revenue, gross profit and operating income were not negatively impacted by COVID-19 and the Company generally maintained the consistency of its operations. However, the effects of COVID-19 may impact its business operations for reasons including the potential quarantine of Green Thumb employees or those of its supply chain partners.

OVERVIEW OF THE COMPANY

Established in 2014 and headquartered in Chicago, Illinois, Green Thumb, a national cannabis consumer packaged goods company and retailer, promotes well-being through the power of cannabis while being committed to community and sustainable profitable growth. As of June 30, 2022, Green Thumb has operations in 15 U.S. markets, employs approximately 4,000 people and serves hundreds of thousands of patients and customers annually.

Green Thumb's core business is manufacturing, distributing and marketing a portfolio of owned cannabis consumer packaged goods brands (which we refer to as our Consumer Packaged Goods business), including &Shine, Beboe, Dogwalkers, Dr. Solomon's, Good Green, incredibles and RYTHM. The Company distributes and markets these products primarily to third-party licensed Retail cannabis stores across the United States as well as to Green Thumb-owned Retail stores (which we refer to as our Retail business).

The Company's Consumer Packaged Goods portfolio is primarily generated from plant material that Green Thumb grows and processes itself, which we use to produce our consumer packaged goods in 17 manufacturing facilities. This portfolio consists of stock keeping units ("SKUs") across a range of cannabis product categories, including flower, pre-rolls, concentrates, vape, capsules, tinctures, edibles, topicals and other cannabis-related products (none of which product categories are individually material to the Company). These Consumer Packaged Goods products are sold in Retail locations throughout the U.S. including at Green Thumb's own RISE and other Retail stores.

Green Thumb owns and operates a national cannabis retail chain called RISE which are relationship-centric retail experiences aimed to deliver a superior level of customer service through high-engagement consumer interaction, a consultative, transparent and education-forward selling approach and a consistently available assortment of cannabis products. In addition, Green Thumb owns Retail stores under other names, primarily where naming is subject to licensing or similar restrictions. The income from Green Thumb's Retail stores is primarily from the sale of cannabis-related products, which includes the sale of Green Thumb produced products as well as those produced by third parties, with an immaterial (under 10%) portion of this income resulting from the sale of other merchandise (such as t-shirts and accessories for cannabis use). The RISE stores are currently located in ten of the states in which we operate. As of June 30, 2022, the Company had 77 open and operating Retail locations. The Company's new store opening plans will remain fluid depending on market conditions, obtaining local licensing, construction and other permissions and are subject to the Company's capital allocation plans and the evolving situation with respect to the COVID-19.

Results of Operations – Consolidated

The following table sets forth the Company's selected consolidated financial results for the periods, and as of the dates, indicated. The (i) unaudited interim condensed consolidated statements of operations for the three and six months ended June 30, 2022 and 2021 and (ii) unaudited interim condensed consolidated balance sheet as of June 30, 2022 and December 31, 2021 have been derived from, and should be read in conjunction with, the unaudited interim condensed consolidated financial statements and accompanying notes presented in Item 1 of this Report.

The Company's unaudited interim condensed consolidated financial statements have been prepared in accordance with GAAP and on a going-concern basis that contemplates continuity of operations and realization of assets and liquidation of liabilities in the ordinary course of business.

	Three Months Ended June 30,		Six Months Ended June 30,		QTD Change		YTD Change	
	2022	2021	2022	2021	\$	%	\$	%
	(in thousands, except share and per share amounts)							
Revenues, net of discounts	\$ 254,311	\$ 221,872	\$ 496,911	\$ 416,302	\$ 32,439	15%	\$ 80,609	19%
Cost of Goods Sold, net	(128,513)	(98,961)	(248,173)	(182,526)	(29,552)	(30)%	(65,647)	36%
Gross Profit	125,798	122,911	248,738	233,776	2,887	2%	14,962	6%
Total Expenses	63,535	72,056	131,923	131,387	(8,521)	(12)%	536	0%
Income From Operations	62,263	50,855	116,815	102,389	11,408	22%	14,426	14%
Total Other Income (Expense)	808	2,446	7,073	(6,777)	(1,638)	(67)%	13,850	(204)%
Income Before Provision for Income Taxes And Non-Controlling Interest	63,071	53,301	123,888	95,612	9,770	18%	28,276	30%
Provision for Income Taxes	38,340	30,027	69,471	60,883	8,313	28%	8,588	14%
Net Income Before Non-Controlling Interest	24,731	23,274	54,417	34,729	1,457	6%	19,688	57%
Net Income Attributable to Non-Controlling Interest	294	1,223	1,041	2,309	(929)	(76)%	(1,268)	(55)%
Net Income Attributable To Green Thumb Industries Inc.	\$ 24,437	\$ 22,051	\$ 53,376	\$ 32,420	\$ 2,386	11%	\$ 20,956	65%
Net Income per share - basic	\$ 0.11	\$ 0.10	\$ 0.23	\$ 0.15	\$ 0.01	10%	\$ 0.08	53%
Net Income per share - diluted	\$ 0.10	\$ 0.10	\$ 0.22	\$ 0.15	\$ —	0%	\$ 0.07	47%
Weighted average number of shares outstanding – basic	236,783,625	220,323,622	236,313,896	218,276,376				
Weighted average number of shares outstanding – diluted	237,762,903	224,843,155	237,869,300	222,927,120				

	June 30, 2022	December 31, 2021
	(in thousands)	
Total Assets	\$ 2,436,403	\$ 2,385,851
Long-Term Liabilities	\$ 616,376	\$ 561,994

Three Months Ended June 30, 2022 Compared to the Three Months Ended June 30, 2021

Revenues, net of Discounts

Revenue for the three months ended June 30, 2022 was \$254,311 thousand, up 15% from \$221,872 thousand for the three months ended June 30, 2021, driven by Retail sales. Key performance drivers for the Retail business for the quarter were: legalization of adult use sales in New Jersey, which began on April 21, 2022 as well as new store openings including acquired Retail stores, particularly in Illinois, Maryland, Massachusetts, Minnesota, Rhode Island and Virginia and increased store traffic to Green Thumb's open and operating Retail stores, particularly in Illinois. The Company generated revenue from 77 Retail locations during the quarter compared to 58 in the same quarter of the prior year. During the three months ended June 30, 2022, the Company opened one new store in Minnesota. Since June 30, 2021, the Company acquired one Retail store in Illinois, one in Maryland, two in Massachusetts, one in Rhode Island, one in Virginia, five in Minnesota and opened eight new Retail stores in Massachusetts, Nevada, Pennsylvania, New Jersey, Virginia and Minnesota that contributed to the increase in Retail revenues.

The key drivers for the increase in Consumer Packaged Goods revenues was increased sales in New Jersey due to legalization of adult use sales, which began on April 21, 2022 and continued growth in Illinois. In addition, the Company also acquired cultivation and processing facilities in Minnesota, Virginia and Rhode Island since June 30, 2021.

Cost of Goods Sold, net

Cost of goods sold are derived from Retail purchases made by the Company from its third-party licensed producers operating within our state markets and costs related to the internal cultivation and production of cannabis. Cost of goods sold for the three months ended June 30, 2022 was \$128,513 thousand, up 30% from \$98,961 thousand for the three months ended June 30, 2021, driven by increased volume from open and operating Retail stores, new and acquired Retail store openings in Illinois, Maryland, Massachusetts, Minnesota, Nevada, New Jersey, Pennsylvania, Rhode Island and Virginia, and expansion of the consumer products sales primarily in Illinois and New Jersey as described above.

Gross Profit

Gross profit for the three months ended June 30, 2022 was \$125,798 thousand, representing a gross margin on the sale of branded cannabis flower and processed and packaged products including concentrates, edibles, topicals and other cannabis products, of 49%. This is compared to gross profit for the three months ended June 30, 2021 of \$122,911 thousand, or a 55% gross margin. The increase in gross profit (dollars) was directly attributable to the revenue increase as described above.

Total Expenses

Total expenses for the three months ended June 30, 2022 were \$63,535 thousand, or 25% of revenues, net of discounts, resulting in a decrease of \$(8,521) thousand over the same period in the prior year. Total expenses for the three months ended June 30, 2021 were \$72,056 thousand or 32% of revenues, net of discounts. The reduction in total expenses was primarily attributable to the remeasurement of the Company's contingent consideration arrangements associated with two acquisitions that occurred in 2021, due to the reduction in the Company's stock price as well as operational metrics of the acquired entities as of June 30, 2022.

Total Other Income (Expense)

Total other income (expense) for three months ended June 30, 2022 was \$808 thousand, a change of \$(1,638) thousand, due to unfavorable fair value adjustments associated with the Company's equity investments as well as increased interest expense associated with the April 30, 2021 private placement financing offset by the change in the fair value of the warrant liability during the three months ended June 30, 2022.

Income (Loss) Before Provision for Income Taxes and Non-Controlling Interest

Income before provision for income taxes and non-controlling interest for the three months ended June 30, 2022 was \$63,071 thousand, an increase of \$9,770 thousand compared to the three months ended June 30, 2021.

As presented under the heading "Non-GAAP Measures" below, after adjusting for non-cash equity incentive compensation of \$6,833 thousand and \$5,672 thousand in the three months ended June 30, 2022 and 2021, respectively, and other nonoperating (income) expenses, of \$(14,557) thousand and \$7,684 thousand in the three months ended June 30, 2022 and 2021, respectively, adjusted operating earnings before interest, depreciation, and amortization ("EBITDA") was \$78,737 thousand and \$79,284 thousand, respectively.

Provision for Income Taxes

Income tax expense is recognized based on the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at year-end. For the three months ended June 30, 2022, federal and state income tax expense totaled \$38,340 thousand compared to expense of \$30,027 thousand for the three months ended June 30, 2021.

Six Months Ended June 30, 2022 Compared to the Six Months Ended June 30, 2021

Revenues, net of Discounts

Revenue for the six months ended June 30, 2022 was \$496,911 thousand, up 19% from \$416,302 for the six months ended June 30, 2021 driven by Retail sales largely due to legalization of adult use sales in New Jersey, which began on April 21, 2022, continued growth in Illinois, and new and acquired store openings, particularly in Maryland, Massachusetts, Minnesota, Rhode Island and Virginia. The Company generated revenue from 77 Retail locations during the period compared to 58 in the same period of the prior year. During the six months ended June 30, 2022, the Company opened three new Retail stores. Since June 30, 2021, the Company acquired one Retail store in Illinois, one in Maryland, two in Massachusetts, five in Minnesota, one in Rhode Island, one in Virginia, and opened eight new Retail stores in Massachusetts, Minnesota, Nevada, New Jersey, Pennsylvania and Virginia.

The key drivers for the increase in Consumer Packaged Goods revenues was increased sales in New Jersey due to legalization of adult use sales which began on April 21, 2022 and continued growth in Illinois. In addition, the Company also acquired cultivation and processing facilities in Minnesota, Virginia and Rhode Island since June 30, 2021.

Cost of Goods Sold, net

Cost of goods sold are derived from Retail purchases made by the Company from its third-party licensed producers operating within our state markets and costs related to the internal cultivation and production of cannabis. Cost of goods sold for the six months ended June 30, 2022 was \$248,173 thousand, up 36% from \$182,526 thousand for the six months ended June 30, 2021, driven by increased volume from open and operating Retail stores, new and acquired Retail store openings in Illinois, Maryland, Massachusetts, Minnesota, Nevada, New Jersey, Pennsylvania, Rhode Island and Virginia, and expansion of the consumer products sales primarily in Illinois and New Jersey as described above.

Gross Profit

Gross profit for the six months ended June 30, 2022 was \$248,738 thousand, representing a gross margin on the sale of branded cannabis flower and processed and packaged products including concentrates, edibles, topicals and other cannabis products, of 50%. This is compared to gross profit for the six months ended June 30, 2021 of \$233,776 thousand or a 56% gross margin. The increase in gross profit (dollars) was directly attributable to the revenue increase as described above.

Total Expenses

Total expenses for the six months ended June 30, 2022 were \$131,923 thousand or 27% of revenues, net of discounts, resulting in an increase of \$536 thousand over the same period in the prior year. Total expenses for the six months ended June 30, 2021 were \$131,387 thousand or 32% of revenues, net of discounts. The reduction in total expenses was primarily attributable to the remeasurement of the Company's contingent consideration arrangements associated with two acquisitions that occurred in 2021, due to the reduction in the Company's stock price as well as operational metrics of the acquired entities as of June 30, 2022.

Total Other Income (Expense)

Total other income (expense) for six months ended June 30, 2022 was \$7,073 thousand a change of \$13,850 thousand, mainly due to favorable fair value adjustments associated with the Company's acquisition of ILDISP as well as the change in the fair value of the warrant liability offset by unfavorable fair value adjustments on the Company's equity investments during the six months ended June 30, 2022.

Income (Loss) Before Provision for Income Taxes and Non-Controlling Interest

Net operating income before provision for income taxes and non-controlling interest for six months ended June 30, 2022 was \$123,888 thousand, an increase of \$28,276 thousand compared to the six months ended June 30, 2021.

As presented under the heading "Non-GAAP Measures" below, after adjusting for non-cash equity incentive compensation of \$11,484 thousand and \$9,703 thousand, and other nonoperating (income) expenses, of \$(29,711) thousand and \$8,480 thousand in the six months ended June 30, 2022 and 2021, respectively, Adjusted Operating EBITDA was \$145,776 thousand and \$150,638 thousand, respectively.

Provision for Income Taxes

Income tax expense is recognized based on the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at year-end. For the six months ended June 30, 2022, federal and state income tax expense totaled \$69,471 thousand compared to expense of \$60,883 thousand for the six months ended June 30, 2021.

Results of Operations by Segment

The following table summarizes revenues net of sales discounts by segment for the three and six months ended June 30, 2022 and 2021:

	Three Months Ended June 30,		\$ Change	% Change
	2022	2021		
	(in thousands)			
Consumer Packaged Goods	\$ 120,604	\$ 117,864	\$ 2,740	2%
Retail	192,734	150,116	42,618	28%
Intersegment Eliminations	(59,027)	(46,108)	(12,919)	28%
Total Revenues, Net of Discounts	\$ 254,311	\$ 221,872	\$ 32,439	15%
	Six Months Ended June 30,		\$ Change	% Change
	2022	2021		
	(in thousands)			
Consumer Packaged Goods	\$ 241,016	\$ 221,941	\$ 19,075	9%
Retail	365,320	280,225	85,095	30%
Intersegment Eliminations	(109,425)	(85,864)	(23,561)	27%
Total Revenues, Net of Discounts	\$ 496,911	\$ 416,302	\$ 80,609	19%

Three Months Ended June 30, 2022 Compared with the Three Months Ended June 30, 2021

Revenues, net of discounts, for the Retail segment were \$192,734 thousand, an increase of \$42,618 thousand or 28%, compared to the three months ended June 30, 2021. The increase in Retail revenues, net of discounts, was primarily driven by legalization of adult use in New Jersey, which began on April 21, 2022 as well as new store openings including acquired Retail stores, particularly in Illinois, Maryland, Massachusetts, Minnesota, Rhode Island and Virginia and increased store traffic to Green Thumb's open and operating Retail stores, particularly in Illinois.

Revenues, net of discounts, for the Consumer Packaged Goods Segment were \$120,604 thousand, an increase of \$2,740 thousand or 2%, compared to the three months ended June 30, 2021. The key drivers for the increase in Consumer Packaged Goods revenues was increased sales in New Jersey due to legalization of adult use sales, which began on April 21, 2022 and continued growth in Illinois. In addition, the Company also acquired cultivation and processing facilities in Minnesota, Virginia and Rhode Island since June 30, 2021.

Intersegment eliminations associated with the Consumer Packaged Goods Segment were \$(59,027) thousand, an increase of \$(12,919) thousand or 28% compared to the three months ended June 30, 2021. The increase in intersegment eliminations was driven by increased intercompany sales primarily to Company-owned Retail stores in Illinois and New Jersey as well as to newly acquired Retail stores as discussed above. Consumer Packaged Goods revenues, net of intersegment eliminations, made up 24% of total revenues during the three months ended June 30, 2022 as compared to 32% during the three months ended June 30, 2021.

Due to the vertically integrated nature of the business, the Company reviews its revenue at the Retail and Consumer Packaged Goods level while reviewing its operating results on a consolidated basis.

Six Months Ended June 30, 2022 Compared with the Six Months Ended June 30, 2021

Revenues, net of discounts for the Retail segment were \$365,320, an increase of \$85,095 or 30%, compared to the six months ended June 30, 2021. The increase in Retail revenues, net of discounts, was primarily driven by legalization of adult use sales in New Jersey, which began on April 21, 2022, continued growth in Illinois, and new and acquired store openings, particularly in Maryland, Massachusetts, Minnesota, Rhode Island and Virginia and increased store traffic to Green Thumb's open and operating Retail stores, particularly in Illinois.

Revenues, net of discounts, for the Consumer Packaged Goods Segment were \$241,016 thousand, an increase of \$19,075 thousand or 9%, compared to the six months ended June 30, 2021. The key drivers for the increase in Consumer Packaged Goods revenues was increased sales in New Jersey due to legalization of adult use sales, which began on April 21, 2022 and continued growth in Illinois. In addition, the Company also acquired cultivation and processing facilities in Minnesota, Virginia and Rhode Island since June 30, 2021.

Intersegment eliminations associated with the Consumer Packaged Goods Segment were \$(109,425) thousand, an increase of \$(23,561) thousand or 27% compared to the three months ended June 30, 2021. The increase in intersegment eliminations was driven by increased intercompany sales primarily to Company-owned Retail stores in Illinois and New Jersey as well as to newly acquired Retail stores as discussed above. Consumer Packaged Goods revenues, net of intersegment eliminations, made up 26% of total revenues during the six months ended June 30, 2022 as compared to 33% during the six months ended June 30, 2021.

Due to the vertically integrated nature of the business, the Company reviews its revenue at the Retail and Consumer Packaged Goods level while reviewing its operating results on a consolidated basis.

Drivers of Results of Operations

Revenue

The Company derives its revenue from two revenue streams: a Consumer Packaged Goods business in which it manufactures, sells and distributes its portfolio of Consumer Packaged Goods brands including &Shine, Beboe, Dogwalkers, Dr. Solomon's, Good Green, incredibles, and RYTHM, primarily to third-party customers; and a Retail business in which it sells finished goods sourced primarily from third-party cannabis manufacturers in addition to the Company's own Consumer Packaged Goods products direct to the end consumer in its Retail stores, as well as direct-to-consumer delivery where applicable by state law.

For the three and six months ended June 30, 2022, revenue was contributed from Consumer Packaged Goods and Retail sales across California, Colorado, Connecticut, Florida, Illinois, Maryland, Massachusetts, Minnesota, Nevada, New Jersey, New York, Ohio, Pennsylvania, Rhode Island and Virginia.

Gross Profit

Gross profit is revenue less cost of goods sold. Cost of goods sold includes the costs directly attributable to product sales and includes amounts paid for finished goods, such as flower, edibles, and concentrates, as well as packaging and other supplies, fees for services and processing, and allocated overhead which includes allocations of rent, utilities and related costs. Cannabis costs are affected by various state regulations that limit the sourcing and procurement of cannabis product, which may create fluctuations in gross profit over comparative periods as the regulatory environment changes. Gross margin measures our gross profit as a percentage of revenue.

During the six months ended June 30, 2022, the Company continued to be focused on creating sustainable, profitable growth of the Company's business while pursuing expansion. Green Thumb expects to continue its growth strategy for the foreseeable future as the Company expands its Consumer Packaged Goods and Retail footprint within its current markets with acquisitions and partnerships, and scales resources into new markets.

Total Expenses

Total expenses other than the cost of goods sold consist of selling costs to support customer relationships and marketing and branding activities. It also includes a significant investment in the corporate infrastructure required to support the Company's ongoing business.

Retail selling costs generally correlate to revenue. As new locations begin operations, these locations generally experience higher selling costs as a percentage of revenue compared to more established locations, which experience a more constant rate of selling costs. As a percentage of sales, the Company expects selling costs to remain constant in the more established locations and increase in the newer locations as business continues to grow.

General and administrative expenses also include costs incurred at the Company's corporate offices, primarily related to back office personnel costs, including salaries, incentive compensation, benefits, stock-based compensation and other professional service costs. The Company expects to continue to invest in this area to support expansion plans and the business.

Provision for Income Taxes

The Company is subject to income taxes in the jurisdictions in which it operates and, consequently, income tax expense is a function of the allocation of taxable income by jurisdiction and the various activities that impact the timing of taxable events. As the Company operates in the federally illegal cannabis industry, it is subject to the limitations of the U.S. Internal Revenue Code of 1986, as amended ("IRC") Section 280E, under which taxpayers are only allowed to deduct expenses directly related to sales of product. This results in permanent differences between ordinary and necessary business expenses deemed non-allowable under IRC Section 280E and a higher effective tax rate than most industries. Therefore, the effective tax rate can be highly variable and may not necessarily correlate to pre-tax income or loss.

Non-GAAP Measures

EBITDA, Adjusted Operating EBITDA, and Adjusted EBITDA are non-GAAP measures and do not have standardized definitions under GAAP. The following information provides reconciliations of the supplemental non-GAAP financial measures, presented herein to the most directly comparable financial measures calculated and presented in accordance with GAAP. The Company has provided the non-GAAP financial measures, which are not calculated or presented in accordance with GAAP, as supplemental information and in addition to the financial measures that are calculated and presented in accordance with GAAP. These supplemental non-GAAP financial measures are presented because management has evaluated the financial results both including and excluding the adjusted items and believe that the supplemental non-GAAP financial measures presented provide additional perspective and insights when analyzing the core operating performance of the business. These supplemental non-GAAP financial measures should not be considered superior to, as a substitute for or as an alternative to, and should be considered in conjunction with, the GAAP financial measures presented.

	Three Months Ended June 30,		Six Months Ended June 30,	
	2022	2021	2022	2021
	(in thousands)		(in thousands)	
Net Income Before Non-Controlling Interest	\$ 24,731	\$ 23,274	\$ 54,417	\$ 34,729
Interest Income, net	(624)	(296)	(1,524)	(346)
Interest Expense, net	5,399	4,680	11,469	8,803
Provision For Income Taxes	38,340	30,027	69,471	60,883
Other Income (Expense), net	(5,583)	(6,830)	(17,018)	(1,680)
Depreciation and amortization	24,198	15,073	47,188	30,066
Earnings before interest, taxes, depreciation and amortization (EBITDA) (non-GAAP measure)	\$ 86,461	\$ 65,928	\$ 164,003	\$ 132,455
Stock-based compensation, non-cash	6,833	5,672	11,484	9,703
Acquisition, transaction and other non-operating (income) costs	(14,557)	7,684	(29,711)	8,480
Adjusted Operating EBITDA (non-GAAP measure)	\$ 78,737	\$ 79,284	\$ 145,776	\$ 150,638

Liquidity, Financing Activities During the Period, and Capital Resources

As of June 30, 2022, and December 31, 2021 the Company had total current liabilities of \$131,973 thousand and \$204,379 thousand, respectively, and cash and cash equivalents of \$145,277 thousand and \$230,420 thousand, respectively, to meet its current obligations. The Company had working capital of \$179,553 thousand as of June 30, 2022, an increase of \$19,702 thousand as compared to December 31, 2021. This increase in working capital was primarily driven by an additional \$55,000 thousand tenant improvement allowance provided as part of the third amendment to the lease of one of the Company's cultivation and processing facilities in Danville, Pennsylvania with Innovative Industrial Properties, Inc. ("IIP").

The Company is an early-stage growth company, generating cash from revenues deploying its capital reserves to acquire and develop assets capable of producing additional revenues and earnings over both the immediate and long term. Capital reserves are primarily being utilized for capital expenditures, facility improvements, strategic investment opportunities, product development and marketing, as well as customer, supplier, investor and industry relations.

While the Company's revenue, gross profit and operating income were not materially impacted by COVID-19 and the Company maintained the consistency of its operations during the first six months of 2022, the effects of COVID-19 may impact the Company's business operations for reasons including the potential quarantine of employees or those of supply chain partners. The Company takes a cautious approach in allocating its capital to maximize its returns while ensuring appropriate liquidity. Given the current uncertainty of the future economic environment, the Company has taken additional measures in monitoring and deploying its capital to minimize the negative impact on its current operations and expansion plans.

Cash Flows

Cash Used in Operating Activities, Investing and Financing Activities

Net cash provided by (used in) operating, investing and financing activities for the six months ended June 30, 2022 and 2021, were as follows:

	Six Months Ended June 30,	
	2022	2021
	(in thousands)	
Net Cash provided by Operating Activities	\$ 39,914	\$ 48,297
Net Cash Used in Investing Activities	\$ (114,296)	\$ (43,583)
Net Cash provided by (used in) Financing Activities	\$ (10,761)	\$ 270,717

Off-Balance Sheet Arrangements

As of June 30, 2022, the Company does not have any off-balance-sheet arrangements that have, or are reasonably likely to have, a current or future effect on the results of operations or financial condition of the Company, including, and without limitation, such considerations as liquidity and capital resources.

Changes in or Adoption of Accounting Practices

Refer to the discussion of recently adopted/issued accounting pronouncements under Part I, Item 1, Notes to Unaudited Interim Condensed Consolidated Financial Statements, Note 1—Overview and Basis of Presentation.

Critical Accounting Policies and Significant Judgements and Estimates

There were no material changes to our critical accounting policies and estimates from the information provided in "Management's Discussion and Analysis of Financial Condition and Results of Operations," included in our 2021 Form 10-K.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

There have been no material changes to our market risk disclosures as set forth in Part II Item 7A of our 2021 Form 10-K.

ITEM 4. CONTROLS AND PROCEDURES

Evaluation of Disclosure Controls and Procedures

The Company's management carried out an evaluation under the supervision and with the participation of the Company's Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures, as such term is defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934, as amended (the Exchange Act). Based upon that evaluation, management identified a material weakness in our internal control over financial reporting which was also disclosed in the 2021 Form 10-K. As a result of this material weakness, management concluded that our disclosure controls and procedures were not effective as of June 30, 2022.

Remediation Plan and Status for Material Weakness

In response to the identified material weakness in the 2021 Form 10-K, the Company's management, with the oversight of the Audit Committee, have developed a plan to remediate the material weakness, including designing and implementing improved processes and internal controls with the intent of ensuring proper application of relevant accounting guidance. The Company took steps during the first two quarters of 2022 to enhance the control environment and will continue to evaluate these controls over the remainder of the year.

Changes in Internal Control Over Financial Reporting

Except as noted above, there have been no changes in the Company's internal control over financial reporting during the second quarter of 2022 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Inherent Limitations on Control Systems

Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, will be or have been detected. These inherent limitations include the realities that judgments in decision making can be faulty, and that breakdowns can occur because of simple errors or mistakes. Additionally, controls can be circumvented by the individual acts of some persons, by collusion of two or more people, or by management override of the control. The design of any system of controls also is based in part upon certain assumptions about the likelihood of future events and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions. Over time, controls may become inadequate because of changes in conditions, or the degree of compliance with the policies or procedures may deteriorate.

PART II — OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

The Company is a party to a variety of legal proceedings that arise out of operations in the normal course of business. While the results of these legal proceedings cannot be predicted with certainty, the Company believes that the final outcome of these proceedings will not have a material adverse effect, individually or in the aggregate, on our results of operations or financial condition.

ITEM 1A. RISK FACTORS

There have been no material changes to the risk factors disclosed in the 2021 Form 10-K.

ITEM 2. UNREGISTERED SALE OF EQUITY SECURITIES

Recent Sales of Unregistered Securities

Subordinate Voting Shares

On June 9, 2022, the Company issued 80,588 Subordinate Voting Shares as part of a business arrangement.

Multiple Voting Shares

There were no transactions involving the issuance of Multiple Voting Shares during the three months ended June 30, 2022.

Super Voting Shares

There were no transactions involving the issuance of Super Voting Shares during the three months ended June 30, 2022.

ITEM 3. DEFAULTS UPON SENIOR SECURITIES

None.

ITEM 4. MINE SAFETY DISCLOSURE

Not Applicable.

ITEM 5. OTHER INFORMATION

None.

ITEM 6. EXHIBITS

The following exhibits are filed with this report:

- 10.1 [Form of July 2022 Option Agreement](#)
- 31.1 [CERTIFICATE OF CHIEF EXECUTIVE OFFICER](#)
- 31.2 [CERTIFICATE OF CHIEF FINANCIAL OFFICER](#)
- 32.1 [CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002](#)
- 32.2 [CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002](#)
- 101.INS Inline XBRL Instance Document
- 101.SCH Inline XBRL Taxonomy Extension Schema Document
- 101.CAL Inline XBRL Taxonomy Extension Calculation Linkbase Document
- 101.DEF Inline XBRL Taxonomy Extension Definition Linkbase Document
- 101.LAB Inline XBRL Taxonomy Extension Label Linkbase Document
- 101.PRE Inline XBRL Taxonomy Extension Presentation Linkbase Document
- 104 Cover Page Interactive Data File (embedded with Inline XBRL File)

SIGNATURES

Pursuant to requirements of the Securities Exchange Act of 1934, the Company has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

GREEN THUMB INDUSTRIES INC.

/s/Benjamin Kovler

By: Benjamin Kovler
Title: Chief Executive Officer

Date: August 4, 2022

GREEN THUMB INDUSTRIES INC.

/s/Anthony Georgiadis

By: Anthony Georgiadis
Title: Chief Financial Officer

Date: August 4, 2022

**GREEN THUMB INDUSTRIES INC. 2018 STOCK AND
INCENTIVE PLAN NOTICE OF STOCK OPTION GRANT**

You have been granted the following option to purchase Subordinate Voting Shares of Green Thumb Industries Inc. (the "*Company*");

Name of Optionee: _____
Total Number of Shares Granted: _____
Type of Option: Non-Qualified Stock Option
Exercise Price Per Share: CDN\$ _____ or US\$ _____
Date of Grant: _____
Vesting Terms: _____
Expiration Date: _____

By your signature and the signature of the Company's representative below, you and the Company agree that this option is granted under and governed by the terms and conditions of the Company's 2018 Stock and Incentive Plan, as amended and the attached Stock Option Agreement, both of which are made a part of this document.

OPTIONEE:

Print Name

GREEN THUMB INDUSTRIES INC.
By: _____
Title: _____

**GREEN THUMB INDUSTRIES INC. 2018 STOCK AND
INCENTIVE PLAN STOCK OPTION AGREEMENT**

SECTION 1. GRANT OF OPTION.

(a) **Option.** On the terms and conditions set forth in the Notice of Stock Option Grant and this Agreement, the Company grants to the Optionee on the Date of Grant the option to purchase at the Exercise Price the number of Shares set forth in the Notice of Stock Option Grant. This option is intended to be a Non-Qualified Stock Option (NSO), as provided in the Notice of Stock Option Grant.

(b) **Stock Plan and Defined Terms.** This option is granted pursuant to the 2018 Stock and Incentive Plan, as amended (the “Plan”), a copy of which the Optionee acknowledges having received. The provisions of the Plan are incorporated into this Agreement by this reference. Capitalized terms are defined in Section 9 of this Agreement, unless otherwise defined elsewhere herein or in Section 2 of the Plan.

SECTION 2. RIGHT TO EXERCISE.

(a) **In General.** Except as set forth below and subject to any other conditions of this Agreement, all or part of this option may be exercised prior to its expiration at the time or times set forth in the Notice of Stock Option Grant.

(b) **Change in Control.** If within 12 months following a Change in Control, the Company terminates the Optionee’s service with the Company for reasons other than for Cause, then the option shall become immediately exercisable in full on the date of such termination, and the Optionee may exercise all or part of this option at any time before its expiration.

SECTION 3. NO TRANSFER OR ASSIGNMENT OF OPTION.

Except as otherwise provided in this Agreement, this option and the rights and privileges conferred hereby shall not be sold, pledged or otherwise transferred (whether by operation of law or otherwise) and shall not be subject to sale under execution, attachment, levy or similar process.

SECTION 4. EXERCISE PROCEDURES.

(a) **Notice of Exercise.** The Optionee or the Optionee’s representative may exercise this option by giving written notice to the Company, which notice may be electronic and/or delivered through the Company’s share plan portal. The notice shall specify the election to exercise this option, the number of Shares for which it is being exercised and the form of payment. The notice shall be signed by the person exercising this option. In the event that this option is being exercised by the representative of the Optionee, the notice shall be accompanied by proof (satisfactory to the Company) of the representative’s right to exercise this option. The Optionee or the Optionee’s representative shall deliver to the Company, at the time of giving the notice, payment in a form permissible under Section 5 of this Agreement for the full amount of the Purchase Price.

(b) **Applicable Exercise Price.** The options granted hereby include a Canadian Dollar and U.S. Dollar Exercise Price that are equivalent as of the Date of Grant. The Company shall have the sole authority, to be exercised in its sole discretion, to determine to apply the U.S. Dollar or Canadian Dollar Exercise Price based on the Company’s share plan administration procedures.

(c) **Issuance of Shares.** After receiving a proper notice of exercise, the Company shall cause to be issued Shares (either in certificate or book entry form, as determined by the Company) as to which this option has been exercised, registered in the name of the person exercising this option (or in the names of such person and his or her spouse as community property or as joint tenants with right of survivorship). If the Optionee is a resident of the United States, the Optionee acknowledges that any securities (the “Securities”) issued hereunder may be “restricted securities”, as such term is defined under Rule 144 under the Securities Act of 1933, as amended, (the “U.S. Securities Act”) and the Optionee agrees that if it decides to offer, sell or otherwise transfer, pledge or

hypothecate all or any part of the Securities, it will not offer, sell or otherwise transfer, pledge or hypothecate any or any part of the Securities other than pursuant to an effective registration statement under the U.S. Securities Act or pursuant to an exception to any applicable restrictions imposed thereby, directly or indirectly. Participant further, acknowledges that, if the Securities are not registered pursuant to a valid registration statement, a legend to the foregoing effect will be affixed to any certificates representing the Securities.

(d) **Taxes.** The Optionee hereby agrees to make adequate provision for any sums required to satisfy the applicable federal, state, local or foreign employment, social insurance, payroll, income or other tax withholding obligations (the “*Withholding Obligations*”) that arise in connection with this Agreement, the option, the exercise of the option or any portion thereof and the sale of any Securities acquired pursuant to the exercise of the option or any portion thereof. The Company may establish procedures to ensure satisfaction of all applicable Withholding Obligations arising in connection with this Agreement, including any means permitted in Section 8 of the Plan. The Optionee hereby authorizes the Company, at its sole discretion and subject to any limitations under applicable law, to satisfy any such Tax Obligations by (1) withholding a portion of the Securities otherwise to be issued pursuant to the exercise of the option (or any portion thereof) having a value equal to the amount of Withholding Obligation in accordance with such rules as the Company may from time to time establish; (2) withholding from the wages and other cash compensation payable to the Optionee or by causing the Optionee to tender a cash payment or other Securities to the Company; or (3) selling on the Optionee’s behalf (using any brokerage firm determined acceptable to the Company for such purpose) a portion of the Securities issued in connection with the exercise of the option (or any portion thereof) as the Company determines to be appropriate to generate cash proceeds sufficient to satisfy the Withholding Obligations. The Optionee shall be responsible for all brokerage fees and other costs of sale, and the Optionee further agrees to indemnify and hold the Company harmless from any losses, costs, damages or expenses relating to any such sale. The Company may refuse to deliver Securities if the Optionee fails to comply with the Optionee’s obligations in connection with the Withholding Obligations described in this paragraph. The Optionee agrees to pay to the Company or its applicable Affiliate, any amount of Withholding Obligations that the Company or its applicable Affiliate may be required to withhold or account for as a result of Optionee’s participation in the Plan that cannot be satisfied by the means described in this Agreement. The Company may refuse to issue or deliver the Shares, cash or the proceeds of the sale of Shares, if the Optionee fails to comply with the Optionee’s obligations in connection with the Withholding Obligations.

SECTION 5. PAYMENT FOR STOCK.

(a) **Cash.** All or part of the Purchase Price may be paid in cash or cash equivalents, as permitted by the Company’s share plan administration procedures.

(b) **Surrender of Stock.** Subject to applicable corporate and securities laws, and stock exchange requirements, all or any part of the Purchase Price may be paid by surrendering, or attesting to the ownership of, Shares that are already owned by the Optionee. Such Shares shall be surrendered to the Company in good form for cancellation and shall be valued at their Fair Market Value on the date when this option is exercised. The Optionee shall not surrender, or attest to the ownership of, Shares in payment of the Purchase Price if such action would cause the Company to recognize compensation expense (or additional compensation expense) with respect to this option for financial reporting purposes.

(c) **Exercise/Sale.** If Shares are publicly traded, all or part of the Purchase Price and any withholding taxes may be paid by the delivery (on a form prescribed by the Company) of an irrevocable direction to a securities broker approved by the Company to sell Shares and to deliver all or part of the sales proceeds to the Company.

(d) **Net Exercise.** The Company may, in its discretion, permit an Option to be exercised by delivering to the Optionee a number of Shares having an aggregate Fair Market Value (determined as of the date of exercise) equal to the excess, if positive, of the Fair Market Value of the Shares underlying the Option being exercised on the date of exercise, over the Purchase Price of the Option for such Shares.

SECTION 6. TERM AND EXPIRATION.

(a) **Basic Term.** This option shall in any event expire on the expiration date set forth in the Notice of Stock Option Grant, which date shall not exceed seven years after the Date of Grant (five years after the Date of Grant if this option is designated as an ISO in the Notice of Stock Option Grant, and the Optionee is a 10% owner

Updated July 2022

as described in Section 6 of the Plan).

(b) **Termination of Service (Except by Death).** If the Optionee's service terminates prior to the expiry date of Optionee's service contract, if applicable, for any reason other than death, then this option shall expire on the earliest of the following occasions:

- (i) The expiration date determined pursuant to Subsection (a) above;
- (ii) The date three months after the termination of the Optionee's service for any reason other than Cause; or
- (iii) The date of termination of the Optionee's service for Cause.

The Optionee may exercise all or part of this option at any time before its expiration under the preceding sentence, but only to the extent that this option is then vested and exercisable. In the event that the Optionee dies after termination of service but before the expiration of this option, all or part of this option may be exercised (prior to expiration) by the executors or administrators of the Optionee's estate or by any person who has acquired this option directly from the Optionee by beneficiary designation, bequest or inheritance, but only to the extent that this option had become exercisable before the Optionee's death. For avoidance of doubt, if the Optionee is employed by an Affiliate that is sold or otherwise ceases to be an Affiliate of the Company, the Optionee shall incur a termination of service.

(c) **Death of the Optionee.** If the Optionee dies while in service, then any unvested portions of the option shall immediately vest and become exercisable in full upon the date of death, and this option shall expire on the earlier of the following dates:

- (i) The expiration date determined pursuant to Subsection (a) above; or
- (ii) The date 12 months after the Optionee's death.

All or part of this option may be exercised at any time before its expiration under the preceding sentence by the executors or administrators of the Optionee's estate or by any person who has acquired this option directly from the Optionee by beneficiary designation, bequest or inheritance, but only to the extent that this option had become exercisable before the Optionee's death.

(d) **Leaves of Absence.** For any purpose under this Agreement, service shall be deemed to continue while the Optionee is on a bona fide leave of absence, if such leave was approved by the Company in writing and if continued crediting of service for such purpose is expressly required by the terms of such leave or by applicable law (as determined by the Company).

SECTION 7. ADJUSTMENT OF SHARES.

In the event of any transaction described in Section 4(c) of the Plan, the terms of this option (including, without limitation, the number and kind of Shares subject to this option and the Exercise Price) shall be adjusted as set forth in Section 4(c) of the Plan. In the event that the Company is a party to any corporate transaction, this option shall be subject to amendment as provided in Section 7(b) of the Plan.

SECTION 8. MISCELLANEOUS PROVISIONS.

(a) **Rights as a Shareholder.** Neither the Optionee nor the Optionee's representative shall have any rights as a shareholder with respect to any Shares subject to this option until the Optionee or the Optionee's representative becomes entitled to receive such Shares by filing a notice of exercise and paying the Purchase Price pursuant to Sections 4 and 5 of this Agreement.

(b) **Compliance Matters.** The Company may require from the Optionee such investment representation, undertaking or agreement, if any, as the Company may consider necessary in order to comply with applicable laws and policies of any applicable exchange. The Optionee understands and acknowledges that Shares

Updated July 2022

to be issued upon exercise of this option may be issued subject to any restrictive legend or other transfer restrictions as may be required by applicable securities laws and stock exchange requirements.

(c) **No Retention Rights.** Nothing in this option or in the Plan shall confer upon the Optionee any right to continue in service for any period of specific duration or interfere with or otherwise restrict in any way the rights of the Company (or any Affiliate employing or retaining the Optionee) or of the Optionee, which rights are hereby expressly reserved by each, to terminate his or her service at any time and for any reason, with or without Cause.

(d) **Notice.** Any notice required by the terms of this Agreement shall be given in writing and notice to the Company shall be deemed effective upon receipt by the Company (i) upon personal delivery, (ii) through registered or certified mail with postage and fees prepaid; or (iii) through electronic notification using a form and process approved by the Company. If mailed or delivered, notice to the Company shall be addressed to the Company at its principal executive office and notice to the Optionee shall be addressed to the address that he or she most recently provided to the Company.

(e) **Entire Agreement.** The Notice of Stock Option Grant, this Agreement and the Plan constitute the entire contract between the parties hereto with regard to the subject matter hereof. They supersede any other agreements, representations or understandings (whether oral or written and whether express or implied) which relate to the subject matter hereof.

(f) **Choice of Law.** This Agreement shall be governed by, and construed in accordance with, the laws of the State of Delaware, as such laws are applied to contracts entered into and performed in such State.

(g) **Insider Trading / Market Abuse Laws.** By participating in the Plan, the Optionee agrees to comply with the Company's policy on insider trading as in effect at any given time. The Optionee further acknowledges that the Optionee may be subject to local insider trading and/or market abuse laws and regulations that are separate from and in addition to any restrictions that may be imposed under any applicable Company insider trading policy. The Optionee acknowledges that it is the Optionee's personal responsibility to comply with any applicable restrictions, and that the Optionee should consult the Optionee's personal advisor on this matter.

(h) **Electronic Delivery.** The Company may, in its sole discretion, deliver by electronic means any documents related to the option or the Optionee's future participation in the Plan. The Optionee hereby consents to receive such documents by electronic delivery and agrees to participate in the Plan through an on-line or electronic system established and maintained by the Company or a third party designated by the Company. To the extent that this Agreement is manually signed, instead of electronically accepted by the Optionee (if permitted by the Company), it may be signed in counterparts, each of which shall be deemed an original, with the same effect as if the signatures thereto and hereto were upon the same instrument.

(i) **Legend on Certificates.** Any Shares issued or transferred to the Optionee pursuant to this Agreement shall be subject to such stop transfer orders and other restrictions as the Board of Directors of the Company or the Compensation Committee thereof may deem advisable under the Plan or the rules, regulations, and other requirements of the U.S. Securities and Exchange Commission, the British Columbia Securities Commission, or any other applicable regulator, or any stock exchange upon which such Shares are listed, any applicable Canadian Federal or provincial, or U.S. Federal or state laws or relevant securities laws of the jurisdiction of the domicile of the Optionee or to ensure compliance with any additional transfer restrictions that may be in effect from time to time, and the Board of Directors of the Company or the Compensation Committee thereof may cause a legend or legends to be put on any certificates representing such Shares to make appropriate reference to such restrictions.

(j) **No Rights of a Shareholder.** The Optionee shall not have any rights as a shareholder of the Company until the Shares in question have been registered in the Company's register of shareholders.

(k) **Acknowledgement of Exchange Rate Risks.** By accepting to award, the Optionee acknowledges that the Company has the authority to elect the U.S. Dollar or Canadian Dollar Exercise Price in its sole discretion, and that fluctuations in the exchange rate for U.S. Dollars and Canadian Dollars may impact the value of the Options pursuant to the exercise of the options or the subsequent sale of any Shares acquired in connection

Updated July 2022

therewith. The Optionee accepts all foreign exchange risk and understands that the Company shall have no liability with respect to any changes in the value of the options (including if the options have no value) due to currency fluctuations, and has no obligation to elect to administer the awards in any currency or the currency most favorable to the Optionee.

(l) **Rule 16b-3.** If the Optionee has been designated by the Company's Board of Directors as a "Section 16 Officer" as of the Date of Grant, the grant of the option to the Optionee hereunder is intended to be exempt from the provisions of Section 16(b) of the Securities Exchange Act of 1934, as amended from time to time (the "*Exchange Act*") pursuant to Rule 16b-3 promulgated under the Exchange Act.

SECTION 9. DEFINITIONS.

In addition to the definitions set forth in the Plan, the following terms shall have the meanings ascribed herein (in the event a conflict exists, the meaning set forth in this Agreement shall prevail):

(a) "**Agreement**" shall mean this Stock Option Agreement.

(b) "**Cause**" shall mean a (i) willful and repeated failure to perform duties or contravention in any material respect of specific written lawful directions related to a material duty or responsibility which is directed to be undertaken by the Board (other than due to physical or mental illness); (ii) conviction of guilty or *nolo contendere plea* to, a misdemeanor which is materially and demonstrably injurious to the Company or any of its subsidiaries or any felony; (iii) commission of an act, or a failure to act, that constitutes fraud, gross negligence or willful misconduct (including without limitation, embezzlement, misappropriation or breach of fiduciary duty resulting or intending to result in personal gain at the expense of the Company or any of its subsidiaries); and (iv) violation of any applicable laws, rules or regulations or failure to comply with applicable confidentiality, non-solicitation and non-competition obligations to the Company or any of its subsidiaries, corporate code of business conduct or other material policies of the Company or any of its subsidiaries in connection with or during performance of the Optionee's duties to the Company or any of its subsidiaries that could, in the Board's opinion, cause material injury to the Company or any of its subsidiaries; and (v) failure to maintain applicable professional licenses or certifications. In the case of a violation or failure under (iv) or (v), if such violation or failure is curable, such violation or failure shall only constitute "Cause" if it is not cured within thirty (30) days after notice thereof to the Optionee.

(c) "**Change in Control**" shall mean:

- (i) the occurrence of any of the following events (each, a "Business Combination"): (a) the sale of more than 50% of the outstanding equity securities of the Company in a single transaction or in a series of transactions occurring during a period of not more than twelve months; (b) the Company is merged, amalgamated or consolidated with another corporation; or (c) a sale of substantially all of the assets of the Company to another entity, unless, following any of the foregoing Business Combinations in (a) through (c) above, all or substantially all of the individuals and entities that were the beneficial owners of the Company's outstanding voting securities immediately prior to such Business Combination beneficially own immediately after the transaction or transactions, directly or indirectly, 50% or more of the combined voting power of the then outstanding voting securities (or comparable interests) of the entity resulting from such Business Combination (including an entity that, as a result of such transaction, owns the Company or all or substantially all of the Company's assets either directly or through one or more Affiliates) in substantially the same proportions as their ownership of the Company's voting securities immediately prior to such Business Combination; or
- (ii) in any twelve (12) month period, the individuals who, as of the beginning of the 12-month period, constitute the Board of Directors (the "Incumbent Board") cease for any reason to constitute at least a majority of the Board of Directors; provided, however, that any individual becoming a director subsequent to the Effective Date whose election or appointment, or nomination for election by Company's shareholders, was approved by a vote of at least a majority of the directors then comprising the Incumbent Board will be

considered as though such individual were a member of the Incumbent Board, but excluding, for this purpose, any such individual whose initial assumption of office occurs as a result of an actual or threatened election contest with respect to the election or removal of directors or other actual or threatened solicitation of proxies or consents by or on behalf of a Person other than the Board of Directors.

(d) “**Date of Grant**” shall mean the date specified in the Notice of Stock Option Grant.

(e) “**Exercise Price**” shall mean the amount for which one Share may be purchased upon exercise of this option, as specified in the Notice of Stock Option Grant.

(f) “**Notice of Stock Option Grant**” shall mean the document so entitled to which this Agreement is attached.

(g) “**Optionee**” shall mean the individual named in the Notice of Stock Option Grant.

(h) “**Purchase Price**” shall mean the Exercise Price multiplied by the number of Shares with respect to which this option is being exercised.

Updated July 2022

CERTIFICATE OF CHIEF EXECUTIVE OFFICER

I, Benjamin Kovler, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Green Thumb Industries Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting.
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a. all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

GREEN THUMB INDUSTRIES INC.

/s/Benjamin Kovler

By: Benjamin Kovler
Title: Chief Executive Officer

Date: August 4, 2022

CERTIFICATE OF CHIEF FINANCIAL OFFICER

I, Anthony Georgiadis, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Green Thumb Industries Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting.
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a. all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

GREEN THUMB INDUSTRIES INC.

/s/Anthony Georgiadis

By: Anthony Georgiadis
Title: Chief Financial Officer

Date: August 4, 2022

**CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of Green Thumb Industries Inc. (the "Company") on Form 10-Q for the three and six months ended June 30, 2022 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Benjamin Kovler, Chief Executive Officer, certify pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to the best of my knowledge, the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended, and the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

GREEN THUMB INDUSTRIES INC.

/s/Benjamin Kovler

By: Benjamin Kovler
Title: Chief Executive Officer

Date: August 4, 2022

**CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of Green Thumb Industries Inc. (the "Company") on Form 10-Q for the three and six months ended June 30, 2022 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Anthony Georgiadis, Chief Financial Officer, certify pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to the best of my knowledge, the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended, and the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

GREEN THUMB INDUSTRIES INC.

/s/Anthony Georgiadis

By: Anthony Georgiadis
Title: Chief Financial Officer

Date: August 4, 2022
